



# **CONTENTS**

		_
02	Chairman's	Statement

- 04 Operations Review
- 06 Board of Directors
- 07 Corporate Information
- 08 Financial Summary
- 09 Corporate Structure
- 10 Corporate Governance
- 25 Financial Statements
- 86 Analysis of Shareholdings
- 87 Substantial Shareholders
- 88 Notice of Annual General Meeting Proxy Form

### CHAIRMAN'S STATEMENT



In FY2010, operating profit for the Group improved by \$10.5m to \$17.3m from \$6.8m for FY2009.

On behalf of the Board of Directors, I am pleased to present the Annual Report and Financial Statements for the year ended 30 June 2010 of Lion Teck Chiang Limited. The property market has improved due to higher sales in Singapore and Malaysia with renewed interest in the second quarter of 2010. Turnover for the steel business remained weak due to the slowdown in construction demand and falling steel prices.

### **FINANCIAL HIGHLIGHTS**

In FY2010, operating profit for the Group improved by \$10.5m to \$17.3m from \$6.8m for FY2009. However, the Group turnover for FY2010 decreased by \$81m to \$126m from \$207m for FY2009 mainly due to lower turnover for the steel business. The Group also registered a fair value gain on investment properties of \$3.8m

#### **PROSPECTS**

Steel Tradina

With the completion of most of the reinforcement concrete works pertaining to the two (2) Integrated Resort Projects towards the end of 2009, the steel business experienced a sharp drop in sales volume in the second half of FY2010. Nevertheless, the Group managed to secure a few major civil work projects namely: Marina Coastal Expressway 482; Marina Coastal Expressway 486 and Downtown Line Stage 2.

The demand for steel in Singapore has remained stable. It is expected that growth in other major economic sectors may create a spill over that may benefit the construction sector. The local construction sector may also be bolstered by the release of new MRT lines and strong demand for HDB and private residential housings.

Steel prices are also expected to remain stable. However, certain factors like foreign exchange rate, global economy changes and international steel price changes may result in a more challenging environment that may affect future earnings.

#### Property Development

### **Singapore**

Based on URA statistics, the residential property index increased by 5.3% quarter-on-quarter in the second quarter of 2010, compared with the 5.6% increase in the first quarter of 2010. The index for landed homes indicated price increase of 6.2% in the second guarter of 2010 compared to 8.3% in the first quarter. However, with the implementation of new measures aimed to cool property speculation especially in the mass market segment, the residential property market in Singapore is expected to be affected by the announcement on the new measures. It is encouraging that the midto-high-end market may not be affected by the new measures. However, it is not certain if buying interest is sustainable.

For FY2011, the Group will focus on and launch its new housing project at Crescent Road with cluster bungalows. Piling work commenced in the third quarter of 2010.



### Malaysia

The Group's Malaysia projects performed moderately for the year. The residential development at Bandar Mahkota Banting, which has completed its earlier launched phases, would see the Group continuing with its efforts to reduce the stock level of its terrace houses.

In Melaka, the demand for our shops and strata offices stocks at Plaza Mahkota received encouraging response with sales mainly contributed from the budget hotel sector. Further south in Johor, Taman Impian, the Group achieved commendable results, primarily from the sale of its last phase of terrace houses and medium cost flats.

For FY2011, the Group shall continue to be sensitive to the market and would be designing effective campaigns to clear all completed stocks for all the projects. The Group also plans to market its industrial park development in Banting.

#### Property Rental

The Group's rental income of the investment properties at Arumugam Road, Singapore is expected to improve with the operation of the MRT Circle Line.

#### PROPOSED DIVIDEND

The Board is pleased to propose a first and final (one-tier) tax exempt dividend of 0.75 cents per ordinary share for the year ended 30 June 2010. The proposed first and final dividend, if approved at the Company's Annual General Meeting to be held on 22 October 2010, will be paid on 22 November 2010.

#### **ACKNOWLEDGEMENT**

On behalf of the Board, I wish to thank all our management and staff for their achievements and contributions to our performance. I would also like to express my sincere appreciation to our customers, suppliers, shareholders and business associates for their continuing support. I am grateful to members of the Audit Committee and my fellow Directors for their counsel and commitment.

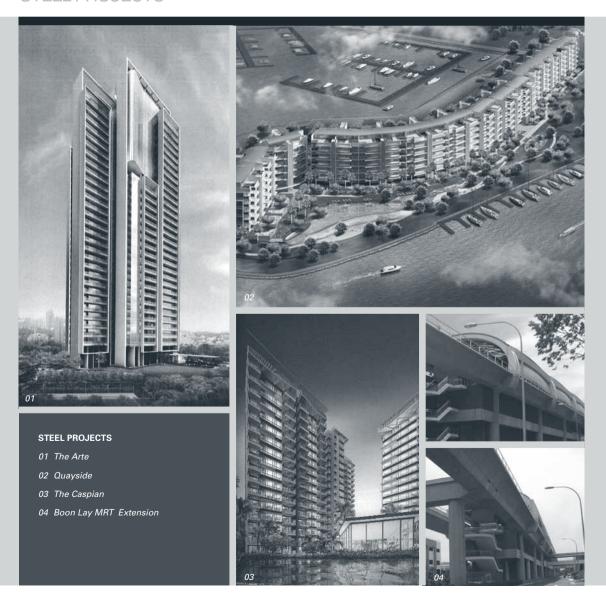
# **Cheng Theng Kee** *Chairman*

## **OPERATIONS REVIEW**

#### **STEEL TRADING**

Turnover for the steel business decreased by \$94m from \$190m to \$96m due to the slowdown in construction demand and falling steel prices. Despite write-backs of \$3.4m, operating profit for Steel declined by \$2.0m from \$6.7m to \$4.7m due to lower turnover and contribution.

# STEEL PROJECTS



#### **REGIONAL PROPERTY DEVELOPMENT & MANAGEMENT**

Turnover for property development improved by \$12.7m from \$11.7 to \$24.4m due to higher sales in Singapore and Malaysia.

Operating profit improved by \$7.2m to \$6.5m compared to a loss of \$0.7m for FY2009 mainly due to a write-back of S\$2.1m in foreseeable losses on properties under development compared to provision of \$3.6m in FY2009.

Turnover for Property Rental improved by \$\$0.1m while operating profit improved by \$6.1m from \$1.2m to \$7.3m mainly due to a fair value gain on investment property of \$3.8m compared to a loss of \$2.0m in FY2009.

# PROPERTY PROJECTS





#### PROPERTY PROJECTS

- 01 Cluster bungalows at Crescent Road
- 02 Hypermarket building at Skudai, Johor



### **BOARD OF DIRECTORS**



MR CHENG THENG KEE, Chairman of the Group, was appointed to the Board on 24 February 1997. He is subject to annual re-appointment as Director pursuant to Section 153(6). He is an Executive Director and also an entrepreneur with considerable experience in manufacturing, trading, property investment and development.

Mr Cheng was educated at the Chinese High School. He helped to steer and expand the Lion Group's construction and property arm to its current position today. He was also responsible for the development of the Teck Chiang Industrial Complex at Arumugam Road, Singapore.



TAN SRI CHENG HENG JEM joined the Board on 24 February 1997 and is a Non-Executive Director of the Group. He was last re-elected as Director on October 2006.

Tan Sri William Cheng has more than 35 years of experience in the business operations of the Lion Group encompassing steel, retail, property

development, tyre, computer, motor and plantation. He is also the President of The Associated Chinese Chambers of Commerce and Industry of Malaysia and The Chinese Chamber of Commerce and Industry of Kuala Lumpur and Selangor.

He is currently the Chairman and Managing Director of public companies listed on Bursa Malaysia, namely; Lion Corporation Berhad and Parkson Holdings Berhad, as well as Silverstone Berhad. He is also the Chairman of Lion Diversified Holdings Berhad and Lion Forest Industries Berhad.

Tan Sri Cheng currently sits on the boards of public listed companies, namely; Lion Asiapac Limited in Singapore and Parkson Retail Group Limited in Hong Kong.



ENCIK MAZLAN BIN DATO' HARUN joined the Board on 31 January 1986. He is a Non-Executive Director and Independent Director. He was last reelected as Director on October 2008. He is a member of the Audit Committee and Remuneration Committee.

Encik Mazlan holds a Second Class Honours Degree in Economics and

Political Science from the University of Exeter, England.

Encik Mazlan was previously elected to the Selangor State Assembly to represent the Seri Setia (Sungai Way) (1982 to 1986) and the Lindungan (1987 to 1990) constituencies. Encik Mazlan was also the Chairman of several committees in the Selangor State Development Corporation (PKNS) and the Chairman of the Selangor State Public Accounts Committee from 1982 to 1990.



MR CHENG YONG LIANG joined the Board since 24 February 1997 and is the Managing Director of the Group. He is also a member of the Nominating Committee. He was re-elected as a Director on October 2007.

Mr Cheng graduated with a Bachelor of Science Degree in Business Administration from the University

of San Francisco and a Diploma in Building from Singapore Polytechnic. He has been involved with the Lion Group for approximately 20 years, primarily in the Lion Group's Property Division.

Mr Cheng also sits on the Board of Lion Industries Corporation Berhad, a company listed on the Bursa Malaysia.



MR ONG TEONG WAN joined the Board on 28 July 1998. He is a Non-Executive and Independent Director. He is subject to annual re-appointment as Director pursuant to Section 153(6). He is the Chairman of the Audit Committee and Nominating Committee and a member of the Remuneration Committee.

Mr Ong holds an MBA (International Business) from the University of Southern California. He has been Consulting Partner at the Singapore Institute of Management and is an Independent Director of Vicom Ltd, chairing the Remuneration Committee and serving on the Audit Committee.

He has been a Board Member of the Economic Development Board and the National Productivity Board. He was accorded the Friend of Labour Award by the National Trades Union Congress. He was in government service for more than 10 years and worked for two American multi-national companies at director level for more than 12 years. He has been a corporate consultant in SIM for more than 20 years.



MR CHAY YEE joined the Board on 24 February 1997 and is a Non-Executive and Independent Director. He was last re-elected as Director on October 2009. He is the Chairman of the Remuneration Committee and a member of the Audit Committee and Nominating Committee.

Mr Chay graduated with a B.A. (Hons), M. Soc. Sc. from the University of Hong Kong. He was a former public servant who has served in the Ministry of Finance and the CPF Board. He was the Deputy General Manager of the CPF Board before he became the Managing Director of Forte Investments Pte Ltd, a post he holds to this day.



MS JULIANA CHENG SAN SAN joined the Board on 24 May 2002 and was appointed Alternate Director to Tan Sri Cheng Heng Jem. She started her career with the organisation in 1995. During her tenure, she held various positions in finance, human resource/administration and business development. She left the Group in May 2006 and joined Chanel (China) Co., Ltd as the National Accounts

Manager for the Peoples' Republic of China. In June 2010, she rejoined the Lion Group as Regional Director overseeing retail operations in the Peoples' Republic of China.

She holds a Bachelor Degree in Commerce (Management) from University of Western Sydney, Australia and completed a Program for Global Leadership from Harvard Business School in year 2000.

#### **KEY MANAGEMENT STAFF**

MR FREDDY MOK is the Group Accountant. Freddy joined the Company in 2000 and is responsible for the overall financial accounting, treasury and corporate finance affairs of the Group. He holds a Bachelor of Accountancy Degree from National University of Singapore.

MR CHENG THENG HOW is a Director and General Manager of Angkasa Hong Leong Pte Ltd. Mr Cheng is currently the Group Director in the Lion Group and the Executive Director of Antara Steel Mills Sdn Bhd. He is also a Non-Executive Director of Lion Asiapac Limited. His expertise and responsibilities in the Group cover steel marketing and trading, project management, the maintenance of plant and machinery and rebar fabrication. He has more than 20 years of experience in steel milling operations. He holds a Diploma in Mechanical Engineering from Singapore Polytechnic.

MR JASON FOON LANG YEOW is the Production Manager of Angkasa Hong Leong Pte Ltd. He has over 20 years of experience in steel fabrication and related engineering works. He is currently responsible for the fabrication operations, which include those of steel cages and wire mesh.

MR TAY HUI SIANG is the Project Manager of Teck Chiang Realty Private Limited ("Teck Chiang"). He is responsible for the co-ordination and development of residential property projects of Teck Chiang. He has been in construction related fields for more than 20 years. He holds a Bachelor of Science in Construction Management and a Specialist Diploma in M&E Co-ordination.

MS WONG CHOY LING is the Manager in the Property Management Department. Ms Wong is responsible for the administration of leases and management of the existing industrial properties of Teck Chiang. She holds a Bachelor of Science Honours Degree in Real Estate Management.

#### CORPORATE INFORMATION

#### **Board of Directors**

Cheng Theng Kee (Chairman) Cheng Yong Liang (Managing Director) Tan Sri Cheng Heng Jem Mazlan Bin Dato' Harun Chay Yee Ong Teong Wan Juliana Cheng San San (Alternate Director to Tan Sri Cheng Heng Jem)

#### **Audit Committee**

Ong Teong Wan (Chairman) Chav Yee Mazlan Bin Dato' Harun

#### **Nominating Committee**

Ong Teong Wan (Chairman) Chay Yee Cheng Yong Liang

#### **Remuneration Committee**

Chay Yee (Chairman) Ong Teong Wan Mazlan Bin Dato' Harun

#### **Company Secretaries**

Silvester Bernard Grant, ACIS Tan Yen Hui, ACIS

#### **Registered Office**

10 Arumugam Road #10-00 Lion Building A Singapore 409957 Tel: (65) 6745 9677

Fax: (65) 6747 9493

#### **Registrar and Share Transfer Office**

B.A.C.S. Private Limited 63 Cantonment Road Singapore 089758 Tel: (65) 6593 4848

Fax: (65) 6593 4847

#### **Auditors**

Ernst & Young LLP Certified Public Accountants One Raffles Quay Level 18, North Tower Singapore 048583

Tel: (65) 6535 7777 Fax: (65) 6532 7662

Partner in charge: Mr Tan Wee Khim

(Appointed during the financial ended 30 June 2006)

#### **Solicitors**

WongPartnership LLP One George Street #20-01 Singapore 049145

Tel: (65) 6416 8000 Fax: (65) 6532 5711

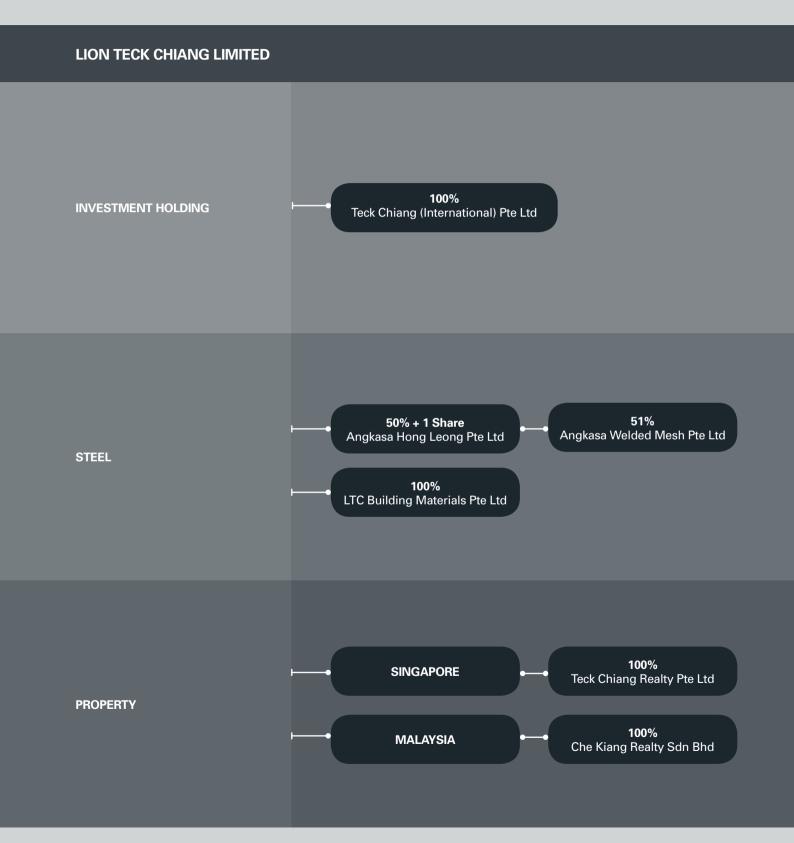
#### **Principal Bankers**

**DBS Bank Limited** Malayan Banking Berhad Oversea-Chinese Banking Corporation Limited

## **FINANCIAL SUMMARY**

FINANCIAL PERFORMANCE FOR THE YEAR ENDED 30 JUNE	2010 S\$′000	2009 S\$'000
Turnover	34 000	Οψ 000
Steel trading	96,052	190,164
Property development	24,365	11,727
Property rental	5,125	5,053
Investment holding	160	44
Total	125,702	206,988
Net operating profit		
Steel trading	4,663	6,710
Property development	6,491	(698)
Property rental	7,282	1,199
Investment holding	3,502	(380)
Eliminations	(4,650)	
Total	17,288	6,831
	Cents	Cents
Earnings per share	8.2	0.3
Net tangible assets per ordinary share	100.7	89.6
FINANCIAL POSITION AS AT 30 JUNE	2010	2009
THANGIAL FOSTION AS AT SUSUINE	S\$'000	S\$'000
Investment properties	79,800	76,000
Property, plant & equipment	16,126	12,825
Properties under development	52,012	57,442
Completed properties	30,365	32,586
Stocks	25,218	24,166
Other assets	47,056	66,789
Borrowings	(41,701)	(58,138)
Other liabilities	(31,559)	(53,329)
Net assets	177,317	158,341
Share capital	150,113	150,113
Reserves	(11,349)	(17,051)
Accumulated profit	18,818	7,116
Shareholders' funds	157,582	140,178
Minority interests	19,735	18,163
Total equity	177,317	158,341

## **CORPORATE STRUCTURE**



The Board of Directors are committed to high standards of corporate governance and have adopted the principles set out in the Code of Corporate Governance (the "Code") issued by the Singapore Exchange Securities Trading Limited ("SGX-ST"). The Company believes that it is in compliance with the listing manual, and where there are deviations from the Code, appropriate explanations will be provided.

#### **ROLE OF THE BOARD**

The Board meets at least four times yearly. The Board supervises and approves overall strategic plans, major investment and funding decisions, provide entrepreneurial leadership, ensure that necessary financial and human resources are in placed. The Board establishes a framework of prudent and effective controls which enable risk to be assessed and managed, review management performance, set the company's values and standards, and ensure that obligations to Shareholders and others are understood and met and all decisions are made objectively in the interest of the Company and its Shareholders.

Certain functions have been delegated by the Board to various Board Committees, which operates under clearly defined terms of reference.

The attendance of each Director at Board meetings and Board Committee meetings during the financial year ended 30 June 2010 is as follows:

	Board	Audit Committee	Remuneration Committee	Nominating Committee
Number of Meetings Held:	4	4	2	2
Name	Number of Meetings Attended	Number of Meetings Attended	Number of Meetings Attended	Number of Meetings Attended
Cheng Theng Kee	4	NA	NA	NA
Cheng Yong Liang	4	NA	NA	2
Ong Teong Wan	4	4	2	2
Chay Yee	4	4	2	2
Mazlan Bin Dato' Harun	4	4	2	NA
Tan Sri Cheng Heng Jem (Alternate: Juliana Cheng San San)	0 4	NA NA	NA NA	NA NA

#### NA: Not Applicable

The Board has delegated day-to-day operations to the management while reserving certain key matters for its approvals. Matters that require Board approval are Group's financial results, interested person transactions, material acquisition and disposal of assets, corporate or financial restructuring, share issuance and dividend payment.

Newly appointed Directors are provided orientation and training, if necessary, to enable them to familiarise with the Group's business activities and the relevant regulations and governance requirements.

The Directors are updated on the regulations of the SGX-ST, Companies Act and other statutory requirements when the need arises.

### **BOARD COMPOSITION AND BALANCE**

The Board comprises 6 members, 2 of whom are Executives, 1 Non-Executive and 3 Independent Directors. The Directors are professionals in business, commerce and manufacturing. The strong independent element of the Board ensures that it is able to exercise objective and independent judgement on corporate affairs.

The Nominating Committee, which reviews the independence of each Director on an annual basis, adopts the Code's definition of what constitute an Independent Director.

#### **BOARD COMPOSITION AND BALANCE (CONT'D)**

The Board is of the view that the current size of the Board is appropriate, taking into account the nature and scope of the Company's operations.

The Nominating Committee is of the view that the current Board comprises directors who as a group provide core competencies such as commerce, business or management experience, industry knowledge, strategic planning experience and customer-based experience or knowledge.

#### **CHAIRMAN AND MANAGING DIRECTOR**

In compliance of the Code, the Chairman and the Managing Director ("MD") are separate persons. The Chairman is Mr Cheng Theng Kee, while the MD is Mr Cheng Yong Liang. Both Chairman and MD are related to each other, in that the MD is the son of the Chairman.

The Chairman is responsible for the Board and the Board has delegated the day-to-day management to the MD. The MD's roles include reviewing papers or reports prior to their submission to the Board and ensure timely submission of the requisite information. The MD also assists in ensuring compliance with the Company's guidelines on corporate governance.

#### **BOARD MEMBERSHIP AND BOARD PERFORMANCE**

The Nominating Committee ("NC") comprises 3 Directors, 2 of whom, including its Chairman, are Independent Directors. The NC members are:

Mr Ong Teong Wan (Chairman) Mr Chay Yee Mr Cheng Yong Liang

The NC meets at least twice a year and serves to provide a formal, transparent and objective procedure for appointing Board members and evaluating each Board member's performance. The NC performs the following functions:

- 1. To recommend appointment and re-appointment of directors in accordance with the Articles of Association of the Company.
- 2. To re-nominate directors, taking into account the individual director's contribution and performance.
- 3. To determine annually whether or not a director is independent, taking into account the relationship a director may have with the company and its related companies.
- 4. To determine whether or not a director is able to and has been adequately carrying out his/her duties as a director of the company, in the event that a director has multiple board representations.
- 5. To evaluate the Board's performance and the contribution by each director to the effectiveness of the Board, and to adopt appropriate measures to assess performance.

At present, the Company's Articles of Association require one-third of the Directors, including a person holding the office of Managing Director, to retire from office by rotation at each Annual General Meeting. Accordingly, the NC recommended to the Board that Tan Sri Cheng Heng Jem who is subjected to retire by rotation, nominated himself for re-election at the forthcoming Annual General Meeting. Two directors, Mr Cheng Theng Kee and Mr Ong Teong Wan, are subject to Section 153(6) of the Companies Act to hold office until the conclusion of each Annual General Meeting and they shall be eligible for re-appointment, but shall not be subject to the provisions of the articles relating to the rotation and retirement of Directors.

The NC has an established appraisal process to assess the performance and effectiveness of the Board as a whole as well as to assess the contribution of individual Directors.

#### BOARD MEMBERSHIP AND BOARD PERFORMANCE (CONT'D)

The assessments of a director are experience in being a company director, competence and knowledge, including level and quality of involvement during the course of the year, attendance record at meetings of the Board and Board Committees, intensity of participation at meetings, the quality of interventions and special contributions.

On an annual basis, each Director will assess the effectiveness and performance of the Board as a whole and fellow Directors' performance based on the assessments adopted by the Board. The Chairman, in consultation with the NC, would evaluate and act on the results of the assessments and where appropriate, propose new members to be appointed to the Board or seek the resignation of Directors.

Each member of the Board has and will continue to have full access to the management and records.

#### ACCESS TO PERSONNEL AND INFORMATION

Prior to each Board meeting, all Directors are provided with Board reports. These reports provide information on the Company's performance, financial position and significant issues.

All Directors are updated on an on-going basis via Board meetings and by way of circulars on matters relating to changes to the regulations of the SGX-ST, Companies Act, accounting standards and other statutory requirements. Each Director may also seek independent professional advice on any Company matters, as he requires. The phone numbers and email addresses of each Director and Company Secretary have also been provided to facilitate access to any required information.

All Directors have independent access to the senior management of the Company and also the Company Secretary. The Company Secretary attends all Board meetings and ensures that Board procedures are followed and that applicable rules and regulations are complied with. The Company Secretary is responsible for assisting the Company in its compliance with the requirement of the Companies Act, rules of the SGX-ST Listing Manual and other applicable regulations. The Company Secretary shall ensure good information flows within the Board and its committees, as well as between senior management and non-executive director, and shall facilitate orientation and assist in professional development when required. The appointment and removal of the Company Secretary are subject to Board approval.

#### REMUNERATION MATTERS

The Remuneration Committee ("RC") comprises 3 Independent Non-Executive Directors, The RC members are:

Mr Chay Yee (Chairman) Mr Ong Teong Wan Encik Mazlan Bin Dato' Harun

The RC meets at least twice a year and their responsibilities include:

- 1. Recommend to the Board a framework of remuneration for the directors and key executives.
- 2. Ensure that the remuneration package are in line with the Group's staff remuneration guidelines and commensurate with their respective job scopes and levels of responsibilities.

The Company has a formal and transparent process for fixing the directors' fees for individual Directors. The RC ensures that the remuneration packages takes into consideration the Company's relative performance and the performance of individual Directors. The RC has access to external expert advice, if required.

Directors' fees are set in accordance with a framework comprising board fees and meeting fees, which are subject to Shareholders' approval at the Annual General Meeting ("AGM") of the Company.

During the financial period under review, only non-executive Directors are paid directors' fees. The payment of such fee is recommended for approval at the AGM of the Company. No Director is involved in deciding his own remuneration.

#### **REMUNERATION MATTERS (CONT'D)**

The annual remuneration bands for the Directors and Key Management staffs are set out below: -

Remuneration Band	Salary <sup>1</sup>	Fees	Bonus	Benefits- in-kind <sup>2</sup>	Total
	%	%	%	%	%
Name of Director (\$250,000 to below \$500,000)					
Cheng Yong Liang	59.5		36.9	3.6	100
Name of Director (Below \$250,000)					
Cheng Theng Kee	71.3	_	23.8	4.9	100
Ong Teong Wan	_	100	_	_	100
Chay Yee	_	100	_	_	100
Mazlan Bin Dato' Harun	_	100	_	_	100
Tan Sri Cheng Heng Jem	_	100	_	_	100
Juliana Cheng San San	_	100	_	_	100
(Alternate Director to Tan Sri Cheng Heng Jem)		,			
Key Management (Below \$250,000)					
Freddy Mok	85.5	_	14.5	_	100
Cheng Theng How	77.0	_	16.0	7.0	100
Jason Foon Lang Yeow	83.0	_	17.0	_	100
Tay Hui Siang	85.7	_	14.3	_	100
Wong Choy Ling	86.2		13.8		100

#### Note: -

Apart from Mr Cheng Theng How, who is a brother to Mr Cheng Theng Kee and Tan Sri Cheng Heng Jem, there are no other employees who are immediate family members of a Director whose remuneration exceeds \$150,000 during the year.

### **ACCOUNTABILITY AND AUDIT**

It is the aim of the Board to provide Shareholders with explanation and assessment of the Group's financial position and prospects. The Directors have access to senior management at all times.

#### **AUDIT COMMITTEE**

The Audit Committee ("AC") comprises 3 members, all of whom, are Independent Non-Executive Directors. The AC members are:

Mr Ong Teong Wan (Chairman) Mr Chay Yee Encik Mazlan Bin Dato' Harun

<sup>1.</sup> Salary includes basic salaries, employer's CPF

<sup>2.</sup> Benefits-in-kind includes car and club membership

#### **AUDIT COMMITTEE (CONT'D)**

The AC meets at least four times a year to perform the following functions:

- To review with the external auditors the audit plan, and the results of their examination and evaluation of the Group's system of internal accounting controls.
- 2. To review the Group's financial and operating results and accounting policies.
- 3. To review, with the internal auditors, the scope and results of the internal audit procedures and to monitor the response to their findings to ensure that appropriate follow-up measures are taken.
- 4. To review compliance with the corporate governance guidelines on processes and activities adopted by the Board.
- 5. To review Interested Person Transactions ("IPTs").
- To make recommendations to the Board on the nominating of the external auditors, as well as reviewing the 6. remuneration and terms of engagement of the external auditors.

Policies and procedures are in place for any staff of the Group who may, in confidence, raise concerns about possible improprieties in matters of financial reporting or other matters. Arrangements are also in place for the independent investigation of such matters and for appropriate follow up action. Such policies and procedures have been reviewed by the AC.

The AC has full access to both the external and internal auditors. The internal audit plan is reviewed by the AC in consultation with the external auditors.

The AC has also conducted a review of all non-audit services provided by external auditors and is satisfied that the nature and extent of such services will not prejudice the independence and objectivity of the external auditors. There were no non-audit services provided by the external auditors during the year 30 June 2010.

#### INTERNAL CONTROLS AND INTERNAL AUDIT

The Board is responsible for ensuring that management maintains a sound system of internal controls to safeguard Shareholder's investments and the Group's assets.

An internal audit team is in place to review, at least once annually, the risks incurred by the Group in its activities and promote continuous improvement to the Group's operations. The internal audit team reports the AC on any material noncompliance and internal control weakness.

The AC reviews, on an annual basis, the adequacy of the internal audit function.

The Board believes that the system of internal controls that has been maintained by the Group's management during the year is adequate to meet the needs of the Group in its current business environment.

#### **COMMUNICATION WITH SHAREHOLDERS**

The Company is committed to disseminate effective and fair information to Shareholders on a timely basis. Announcement on material information and the release of quarterly and full year results are released to SGX-ST via SGXNET.

All Shareholders of the Company receive the annual report of the Company and notice of AGM, together with explanatory notes at least 14 working days before the meeting. The notice is also advertised in a national newspaper.

The chairpersons of the Audit, Nominating and Remuneration Committees are present and available to address questions at AGM with the presence of external auditors.

#### COMMUNICATION WITH SHAREHOLDERS (CONT'D)

The Company's main forum for dialogue with Shareholders takes place at its AGM, whereas members of the Board, senior management and the external auditors are in attendance. At the AGM, Shareholders are given the opportunity to air their views and ask questions regarding the Company. The Company's Articles of Association allow a Shareholder to appoint one or two proxies to attend and vote at general meetings on his/her behalf.

#### **DEALINGS IN SECURITIES**

The Group has adopted an Internal Compliance Code on Securities Transaction which provides guidance and internal regulation with regard to the Company's securities by its Director and officers. These guidelines prohibit dealing in the Company's securities while in possession of unpublished material price-sensitive information in relation to such securities and during the "close period", which is defined as 2 weeks before the date of announcement of results for each of the first 3 quarters of the Company's financial year and one month before the date of announcement of the full year financial results.

#### **RISK MANAGEMENT**

An organisational risk management framework has been established by management to formalise and document the internal processes, to enable significant business risks within the Group to be identified, assessed, monitored, managed and evaluated.

The AC has reviewed the Group's risk management process and is satisfied that there are adequate internal controls in place to manage any risks identified.

The risk factors are discussed on page 77 of the Annual Report 2010 under the section on "Notes to the Financial Statements".

#### Other risk factors

Factors affecting the Group's property development activity in Singapore and Malaysia include the general state of the economy in the country where the project is located, the availability of suitable land banks for future development, level of interest rates and other factors that affect the housing affordability. The prospects for the Group are also dependent upon levels of infrastructure development, which in turn would affect the demand and supply of residential property, timing of development of properties and the property sales price.

In the property investment sector, rental and occupancy rates of industrial space are affected by the state of the Singapore economy, the future supply of industrial spaces and overall rental rates.

In the steel business activity, factors which affect the price of steel include the state of the construction industry, cost of steel scraps and the international demand and supply of rebars.

During periods of slowdown in construction industry, the collection of trade receivables generally takes longer and the rate of default also tends to increase. Any significant default in payment by trade debtors will have a negative impact on our earnings and cash flow position.

#### INTERESTED PERSON TRANSACTIONS

The aggregate value of IPT entered into during the financial period under review pursuant to the Shareholders' Mandate obtained under Chapter 9 of the Listing Manual were as follows:

Name of interested person	Aggregate value of all interested person transactions during the financial year under review (excluding transactions less than \$100,000 and transactions conducted under Shareholders' Mandate pursuant to Rule 920)	Aggregate value of all interested person transactions conducted under Shareholders' Mandate pursuant to Rule 920 (excluding transactions less than \$100,000)
Amsteel Mills Sdn Bhd	-	\$1,381,000
Antara Steel Mills Sdn Bhd	-	\$7,954,000

#### RENEWAL OF SHAREHOLDERS' MANDATE FOR INTERESTED PERSON TRANSACTIONS

#### 1. Introduction

The Directors' of Lion Teck Chiang Limited ("the Company") proposed to renew the Shareholders' Mandate for Interested Person Transactions ("IPT Mandate") that will enable the Company and its subsidiaries and associated company ("LTC Group" or the "Group"), or any of them, to enter into transactions with the Company's interested person ("Interested Person").

The approval of Shareholders of the Company ("Shareholders") for the renewal of the IPT Mandate will be sought at the Annual General Meeting of the Company ("AGM") to be held at 10 Arumugam Road, #10-00 Lion Building A, Singapore 409957 on 22 October 2010 at 11.00 a.m.

The Singapore Exchange Securities Trading Limited ("SGX-ST") takes no responsibility for the accuracy of any statements or opinions made in this IPT Mandate.

General information with respect to listing rules of the SGX-ST relating to interested person transactions, including meanings or terms such as "associate", "entity at risk", "interested person" and "interested person transaction" used in Chapter 9 of the Listing Manual, is also set out on page 22 of this Report.

#### 2. Rationale for the proposed renewal of IPT Mandate

It is envisaged that the Group which is considered to be entity at risk within the meaning of Chapter 9 of the Listing Manual ("the EAR Group"), or any of them, would, in the ordinary course of their businesses, enter into Interested Person Transactions ("IPT or IPTs") with certain classes of Interested Persons in the categories of transactions as set out in paragraphs 5 and 6 below.

Given that such IPTs will occur with some degree of frequency and may arise at any time, the IPT Mandate is intended to facilitate transactions in the normal course of business of LTC Group provided that such IPTs are made on normal commercial terms and are not prejudicial to the interests of the Company and its minority Shareholders.

#### **Scope of IPT Mandate**

The IPT Mandate will cover a range of transactions arising in the ordinary course of business operations of the EAR Group as set out in paragraph 6 below.

The IPT Mandate will not cover any IPT, which has a value below \$100,000 as the threshold and aggregate requirements of Chapter 9 of the Listing Manual do not apply to such transactions.

Transactions by the EAR Group with Interested Persons that do not fall within the ambit of the IPT Mandate (including any renewal thereof) will be subject to the relevant provisions of Chapter 9 and/or other applicable provisions of the Listing Manual.

#### RENEWAL OF SHAREHOLDERS' MANDATE FOR INTERESTED PERSON TRANSACTIONS (CONT'D)

#### 4. Benefits of IPT Mandate

The IPT Mandate is intended to facilitate specified categories of IPTs in the normal course of business of the EAR Group which are transacted, from time to time, with the specified classes of Interested Persons, provided that they are carried out on the EAR Group's normal commercial terms, and are not prejudicial to the interests of the Company and its minority Shareholders.

Where the IPTs relate to the purchase of products and receipt of services from Interested Persons, the EAR Group will benefit from having access, where applicable, to competitive quotes from its Interested Persons, and may also derive savings in terms of cost efficiencies and greater economies of scale in its transactions with Interested Persons. The sale of products and provision of services to Interested Persons are also an additional source of revenue for the EAR Group, provided that such products and services are sold or provided on normal commercial terms and are not prejudicial to the interests of the Company and its minority Shareholders.

The IPT Mandate will eliminate the need to convene separate general meetings from time to time to seek Shareholders' approval as and when the need to enter a specified category of IPT with an Interested Person arises, thereby substantially reducing the administrative time and expenses in convening such meetings, without compromising the corporate objectives and adversely affecting the business opportunities available to the EAR Group.

#### 5. Classes of Interested Persons

The IPT Mandate will apply to transactions (described in paragraph 6 below) that are carried out with the following classes of Interested Persons:

- (a) Lion Investment (Singapore) Pte Ltd and its associates;
- (b) Lion Realty Private Limited and its associates;
- (c) William Cheng Sdn Bhd and its associates; and
- (d) Mr Cheng Theng Kee, Mr Cheng Yong Liang, Tan Sri Cheng Heng Jem, Ms Juliana Cheng San San and their associates.

#### 6. Categories of IPTs

The IPTs entered into by the EAR Group with the Interested Persons (as described in paragraph 5 above) which will be covered by the IPT Mandate and which will not include transactions in respect of the purchase or sale of assets, undertakings or business, are as follows:

#### (a) Revenue Transactions

This category covers the revenue transactions ("Revenue Transactions") entered into by the EAR Group, including the sale or provision to, or the purchase or obtaining from, Interested Persons of products and services in the normal course of the businesses of the EAR Group which are defined as follows:

- (i) the leasing or rental of office space and plant premises to Interested Persons;
- the provision and obtaining of property services, including project management, building maintenance, estate management, and security, sales and marketing services;
- (iii) the sale and purchase of iron and steel products, including steel rebars, deformed bars, round bars and wire rods; and
- (iv) the provision and obtaining of services in relation to the iron and steel business, including contract manufacturing, storage, marketing, distribution and transportation services.

### (b) General Transactions

This category covers transactions in relation to the provision or obtaining of management, support and other related services, including internal audit and information technology services.

#### RENEWAL OF SHAREHOLDERS' MANDATE FOR INTERESTED PERSON TRANSACTIONS (CONT'D)

#### 7. **Review Procedures for IPTs**

In general, the EAR Group has internal control procedures to ensure that the IPTs are undertaken on normal commercial terms, are not prejudicial to the interests of the Company and its minority Shareholders, and consistent with the EAR Group's usual business practices and policies, which (in relation to products or services to be provided to an Interested Person) are no more favourable to the Interested Person than those extended to unrelated third parties, or (in relation to products or services to be obtained from an Interested Person) are no less favourable than those extended to the EAR Group by unrelated third parties.

In particular, the following review procedures have been established: -

#### Revenue Transactions

Leasing or Rental of Office Space and Plant Premises

The EAR Group will determine that the rental arrangements between the EAR Group and the Interested Person, including but not limited to, the rental rates and terms offered to the Interested Person, are comparable to the then prevailing market rates and terms for other properties within the vicinity of similar or comparable standing and facilities, after taking into account the tenure of the lease, the area of the leased premises and any other factor which may affect the rental rates or terms of the lease.

Provision of Services or Sale of Products

The review procedures are as follows: -

- (i) All contracts entered into or transactions with an Interested Person are to be carried out at the prevailing market rates or prices and on normal commercial terms of the service or product provider within the EAR Group, which are no more favourable than those extended to unrelated third parties. As a basis to determine whether the price and terms offered to the Interested Person are no more favourable than those extended to unrelated third parties, the EAR Group will take into account at least two recent contracts for the same or substantially similar type of unrelated third parties (including, where applicable, preferential rates/prices/discounts accorded to a class of customers or for long-term contracts or for bulk purchases, where the giving of such preferential rates/prices/discounts are commonly practiced within the applicable industry), or otherwise in accordance with applicable industry norms.
- Where the prevailing market rates or prices are not available due to the nature of the service to be provided or the product to be sold, or where it is not possible to obtain at least two recent contracts for the same or substantially similar type of unrelated third party transaction (for instance, if there are no unrelated third party purchasers or customers for similar products or services, or if the product or service is proprietary), the terms of supply will (where applicable) be in accordance with the EAR Group's usual business practices and pricing policies. In determining the transaction price payable by the Interested Person for such service or product, the EAR Group will take into account various factors including, where applicable, the type and volume of the product to be sold, the prices of raw materials, the type and complexity of the service to be provided, the credit worthiness of the customers, the duration of the contract, the strategic purposes of the transaction, and the then prevailing business conditions.

#### RENEWAL OF SHAREHOLDERS' MANDATE FOR INTERESTED PERSON TRANSACTIONS (CONT'D)

#### 7. Review Procedures for IPTs (cont'd)

#### Revenue Transactions (cont'd)

(c) Obtaining of Services or Purchase of Products

The review procedures are as follows: -

- (i) All contracts entered into or transactions with an Interested Person are to be carried out at the prevailing market rates or prices and on normal commercial terms for the service or product obtained by the EAR Group from unrelated third parties. As a basis to determine whether the price and terms offered by the Interested Person are fair and reasonable and comparable to those offered by other unrelated third parties to the EAR Group for the same or substantially similar type of service or product, the EAR Group will obtain at least two quotations from unrelated third party vendors or suppliers for the same or substantially similar type of service or product and will take into account, where applicable, factors such as, but are not limited to, preferential rates, rebates, discounts accorded to long-term contracts or bulk purchases and credit terms.
- (ii) Where the prevailing market rates or prices are not available due to the nature of the service to be obtained or the product to be purchased, or where it is impractical or not possible for such quotes to be obtained (for instance, if there are no unrelated third party vendors or suppliers of similar services or products, or if the service or product is proprietary), the EAR Group will ensure that the price and terms of purchase are in accordance with industry norms, and/or will take into account, where relevant, factors such as, but are not limited to, specification compliance, skill, track record, quality of service, and delivery schedules.

#### **General Transactions**

Provision and Obtaining of Management, Support and Other Related Services

In relation to the provision and obtaining of management, support and other related services, the EAR Group will ensure that the costs for any management, support and other related services provided to, or obtained from, any Interested Person shall be in accordance with the cost recovery or sharing formula agreed with the Interested Person. The EAR Group will review and approve the computation of the cost recovery or sharing formula prior to the entry of the agreement with the Interested Person and will ensure that such cost recovery or sharing formula shall be based on actual costs incurred and shall not be prejudicial to the interests of the Company and its minority Shareholders.

#### Other Review Procedures

In addition to the review procedures set out above, the following review and approval procedures for IPTs will be applied to ensure that the IPTs are undertaken on normal commercial terms and are not prejudicial to the interests of the Company and its minority Shareholders: -

- (a) IPTs equal to or exceeding \$100,000 but less than \$3 million in value will be reviewed and approved by two (2) senior members of the management of the relevant company of the EAR Group who are designated by the Audit Committee (the "Management Members");
- (b) IPTs equal to or exceeding \$3 million but less than \$5 million in value will be reviewed and approved by either one (1) of the Management Members and any one of the Independent Directors of the LTC Group; and
- (c) IPTs equal to or exceeding \$5 million in value will be reviewed and approved by the Audit Committee.

#### RENEWAL OF SHAREHOLDERS' MANDATE FOR INTERESTED PERSON TRANSACTIONS (CONT'D)

#### Review Procedures for IPTs (cont'd) 7.

#### Other Review Procedures (cont'd)

IPTs which need not have the prior approval of the Audit Committee will be reviewed on a half-yearly basis by the Audit Committee.

A register will be maintained by the Company to record all IPTs (and the basis on which they are entered into) which are entered into pursuant to the IPT Mandate.

The Company shall, on a half-yearly basis, report to the Audit Committee on all IPTs, and the basis of such transactions, entered into with Interested Persons during the preceding half-year. The Audit Committee shall review such IPTs at its half-yearly meetings except where such IPTs are required under the review procedures to be approved by the Audit Committee prior to the entry thereof.

The Company's annual internal audit plan shall incorporate a review of all IPTs, including the established review procedures for the monitoring of such IPTs, entered into during the current financial year pursuant to the IPT Mandate.

The Audit Committee shall, in conjunction with its review of the IPTs and the internal audit report, ascertain whether the established review procedures have been complied with. If, during its reviews, the Audit Committee is of the view that the review procedures as stated above are not sufficient or have become inappropriate, in view of changes to the nature of, or the manner in which, the business activities of the EAR Group are conducted, it will take such actions as it deems appropriate and/or institute additional procedures as necessary to ensure that the IPTs will be on normal commercial terms and not prejudicial to the interests of the Company and its minority Shareholders, and the Company will revert to the Shareholders for a fresh Shareholders' Mandate based on new guidelines for the IPTs. In such a case, all IPTs will be reviewed and approved by the Audit Committee prior to their entry thereof.

For the purposes of the above review and approval process, any Director who is not considered independent for purposes of the IPT Mandate and/or any IPT will abstain from voting in relation to any respective resolution, and/or abstain from participating in the Audit Committee's decision during its review of the established review procedures for the IPTs or during its review or approval of any IPT.

#### 8. **Expiry and renewal of the IPT Mandate**

If approved by Shareholders at the AGM, the IPT Mandate will take effect from the date of receipt of Shareholders' approval, and will (unless revoked or varied by the Company in a general meeting) continue to be in force until the next AGM of the Company and will apply to IPTs entered into from the date receipt of Shareholders' approval. Approval from the Shareholders will be sought for the renewal of the IPT Mandate at each subsequent AGM, subject to review by the Audit Committee of its continued application to the IPTs.

#### 9. **Disclosures**

Pursuant to Chapter 9 of the Listing Manual, the Company will disclose in its annual report the aggregate value of the Interested Person Transactions conducted under the IPT Mandate during the financial year, and in the annual reports for the subsequent financial year during which the IPT Mandate is in force. In addition, the Company will announce the aggregate value of the IPTs conducted pursuant to the IPT Mandate for the financial periods which it is required to report on (in accordance with Rule 705 of the Listing Manual) within the time required for the announcement of such report. These disclosures will be in the form set out in Rule 907 of the Listing Manual.

#### RENEWAL OF SHAREHOLDERS' MANDATE FOR INTERESTED PERSON TRANSACTIONS (CONT'D)

#### 10. Statement of the Audit Committee

The Audit Committee of the Company confirms that:

- (a) the methods and procedures for determining the transaction prices of the IPTs conducted under the IPT Mandate have not changed since the Shareholders' approval the IPT Mandate at the 2009 AGM;
- (b) the methods and procedures referred to in (a) above continue to be sufficient to ensure that these IPTs will be carried out on normal commercial terms and will not be prejudicial to the interests of the Company and its minority Shareholders; and
- (c) the Company will obtain a fresh mandate from the Shareholders if the methods or procedures for determining transaction prices referred to in paragraph 10(a) becomes inappropriate.

#### 11. Directors' and Substantial Shareholders' interest

The interest of the Directors' and Substantial Shareholders' interests of the Company as at 30 June 2010 and as at 9 September 2010 respectively, can be found on page 26 and page 87 of this Report respectively.

Directors and his alternate director of the Company will abstain from voting their shareholdings in the Company, if any, on the resolution relating to the renewal of the IPT Mandate at the forthcoming AGM.

Controlling Shareholders and their respective associates, being Interested Persons under the IPT Mandate, will abstain from voting their respective shareholdings in the Company on the resolution relating to the renewal of the IPT Mandate at the forthcoming AGM.

#### 12. Independent directors' recommendation

The independent directors having considered, *inter alia*, the terms, the rationale and the benefits of the IPT Mandate, are of the view that the IPT Mandate is in the interests of the Company and accordingly recommend that Shareholders vote in favour of the resolution relating to the renewal of the IPT Mandate at the forthcoming AGM.

#### 13. Directors' responsibility statement

The Directors collectively and individually accept full responsibility for the accuracy of the information given herein and confirm, having made all reasonable enquiries, that to the best of their knowledge and belief, the facts stated herein are fair and accurate and that there are no material facts the omission of which would make any statement in this report misleading.

#### GENERAL INFORMATION RELATING TO CHAPTER 9 OF THE LISTING MANUAL

#### 1. Introduction

Chapter 9 of the Listing Manual applies to transactions which a listed company or any of its subsidiaries or associated companies (other than a subsidiary or an associated company that is itself listed on the SGX-ST or an approved stock exchange, or an associated company over which the listed group and/or its interested persons(s) has no control) proposes to enter into with a counterparty who is an interested person of the listed company.

#### GENERAL INFORMATION RELATING TO CHAPTER 9 OF THE LISTING MANUAL (CONT'D)

#### Terms used in Chapter 9 of the Listing Manual 2.

#### "Entity at Risk"

The term "entity at risk" is defined to mean (a) the listed company, (b) a subsidiary of the listed company that is not listed on the SGX-ST or an approved exchange and (c) an associated company of the listed company that is not listed on the SGX-ST or an approved exchange, provided that the listed company and/or its subsidiaries and its interested person(s) has control over the associated company.

#### "Interested Person"

The term "interested person" is defined to mean a director, or controlling shareholder of the listed issuer, or an associate of any such director, or controlling shareholder.

#### "Interested Person Transaction"

The term "interested person transaction" is defined to mean a transaction between an entity at risk and an interested person.

#### "Associate"

In relation to any director, substantial or controlling shareholder (being an individual), an "associate" is defined to be an immediate family member (that is, spouse, child, adopted child, step child, sibling and parent); the trustees of any trust of which he or his immediate family is a beneficiary or, in the case of a discretionary trust, is a discretionary object; and any company in which the individual and his immediate family together (directly or indirectly) have an interest of 30% or more.

In relation to a substantial shareholder or controlling shareholder (being a company), an "associate" is defined to be any other company which is a subsidiary or holding company or is a subsidiary of such holding company or one in the equity of which it and/or such other company or companies taken together (directly or indirectly) have an interest of 30% or more.

#### "Associated Company"

A listed company's "associated company" is defined as a company in which at least 20% but not more than 50% of its shares are held by the listed company or group.

### "Controlling Shareholder"

A "controlling shareholder" of a listed company is a person who holds directly or indirectly 15% or more of the total number of issued shares excluding treasury shares in the listed company, or a person who in fact exercised control over the listed company.

#### "Approved Exchange"

An "approved exchange" means a stock exchange that has rules which safeguard the interests of shareholders against interested person transactions according to similar principles to Chapter 9 of the Listing Manual.

#### "Chief Executive Officer"

"Chief Executive Officer" is defined in the Listing Manual to mean the most senior executive officer who is responsible under the immediate authority of the board of directors for the conduct of the business of listed issuer.

#### GENERAL INFORMATION RELATING TO CHAPTER 9 OF THE LISTING MANUAL (CONT'D)

#### 3. Materiality Thresholds, Disclosure Requirements and Shareholders' Approval

Except for certain transactions which, by reason of the nature of such transactions, are not considered to put the listed company at risk to its interested person and are hence excluded from the ambit of Chapter 9, immediate announcement and shareholders' approval would be required in respect of transactions with interested persons if certain financial thresholds (which are based on the value of the transaction as compared with the listed company's latest audited consolidated NTA) are reached or exceeded.

#### **Immediate Announcement**

An immediate announcement is required where the interested person transaction is of a value equal to, or more than, 3% of the listed group's latest audited NTA.

Where the aggregate value of all the transactions entered into with the same interested person during the same financial year amounts to 3% or more of the listed group's latest audited NTA, the issuer must make an announcement of the latest transaction and all future transactions entered into with the same interested person during that financial year.

### Shareholders' Approval

Shareholders' approval is required where the interested person transaction is of a value equal to or more than: -

- (a) 5% of the listed group's latest audited NTA; or
- (b) 5% of the listed group's latest audited NTA, when aggregated with other transactions entered into with the same interested person during the same financial year.

However, a transaction which has been approved by shareholders, or is the subject of aggregation with another transaction that has been approved by shareholders, need not be included in any subsequent aggregation.

The above requirements for immediate announcement and for shareholders' approval do not apply to any transaction below \$100,000.

#### 4. Exceptions

Rule 916 of the Listing Manual provides that the following transactions are not required to comply with Rule 906: -

- (1) The entering into, or renewal of a lease or tenancy of real property of not more than 3 years if the terms are supported by independent valuation.
- (2) Investment in a joint venture with an interested person if:-
  - (a) the risks and rewards are in proportion to the equity of each joint venture partner;
  - (b) the issuer confirms by an announcement that its Audit Committee is of the view that the risks and rewards of the joint venture are in proportion to the equity of each joint venture partner and the terms of the joint venture are not prejudicial to the interests of the issuer and its minority shareholders; and
  - (c) the interested person does not have an existing equity interest in the joint venture prior to the participation of the entity at risk in the joint venture.

#### GENERAL INFORMATION RELATING TO CHAPTER 9 OF THE LISTING MANUAL (CONT'D)

#### 4. Exceptions (cont'd)

- (3) The provision of a loan to a joint venture with an interested person if:-
  - (a) the loan is extended by all joint venture partners in proportion to their equity and on the same terms;
  - (b) the interested person does not have an existing equity interest in the joint venture prior to the participation of the entity at risk in the joint venture; and
  - (c) the issuer confirms by an announcement that its Audit Committee is of the view that:-
    - the provision of the loan is not prejudicial to the interests of the issuer and its minority shareholders;
    - (ii) the risks and rewards of the joint venture are in proportion to the equity of each joint venture partner and the terms of the joint venture are not prejudicial to the interests of the issuer and its minority shareholders.
- (4) The award of a contract by way of public tender to an interested person if:-
  - (a) the awarder entity at risk announces the following information:-
    - (i) the prices of all bids submitted;
    - (ii) an explanation of the basis for selection of the winning bid; and
  - (b) both the listed bidder (or if the bidder is unlisted, its listed parent company) and listed awarder (or if the awarder is unlisted, its listed parent company) have boards, the majority of whose directors are different and are not accustomed to act on the instructions of the interested person or its associates and have audit committees whose members are completely different.
- (5) The receipt of a contract which was awarded by way of public tender, by an interested person if:-
  - (a) the bidder entity at risk announces the prices of all bids submitted; and
  - (b) both the listed bidder (or if the bidder is unlisted, its listed parent company) and listed awarder (or if the awarder is unlisted, its listed parent company) have boards, the majority of whose directors are different and are not accustomed to act on the instructions of the interested person or its associates and have audit committees whose members are completely different.

#### 5. Shareholders' Mandate

Rule 920(1) of the Listing Manual permits a listed company to seek a general mandate from its shareholders for recurrent transactions with interested persons of a revenue or trading nature or those necessary for its day-to-day operations, but not in respect of the purchase or sale of assets, undertakings or businesses. A general mandate is subject to annual renewal.

# FINANCIAL STATEMENTS

- 26 Directors' Report
- 28 Statement by Directors
- 29 Independent Auditors' Report
- 30 Balance Sheets
- 31 Consolidated Statement of Comprehensive Income
- 32 Statements of Changes in Equity
- 33 Consolidated Cash Flow Statement
- 34 Notes To The Financial Statements

### **DIRECTORS' REPORT**

The Directors are pleased to present their report to the members together with the audited consolidated financial statements of Lion Teck Chiang Limited (the "Company") and its subsidiaries (the "Group") for the financial year ended 30 June 2010 and the balance sheet and statement of changes in equity of the Company as at 30 June 2010.

#### **DIRECTORS**

The Directors of the Company in office at the date of this report are:

Cheng Theng Kee (Chairman)
Cheng Yong Liang (Managing Director)

Tan Sri Cheng Heng Jem Mazlan Bin Dato' Harun Ong Teong Wan Chay Yee

Juliana Cheng San San (Alternate Director for Tan Sri Cheng Heng Jem)

#### ARRANGEMENTS TO ENABLE DIRECTORS TO ACQUIRE SHARES AND DEBENTURES

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose object is to enable the Directors of the Company to acquire benefits by means of the acquisition of shares or debentures of the Company or any other body corporate.

#### **DIRECTORS' INTERESTS IN SHARES AND DEBENTURES**

The following Directors, who held office at the end of the financial year, had, according to the register of Directors' shareholdings required to be kept under Section 164 of the Singapore Companies Act, Cap. 50, an interest in shares and share options of the Company, as stated below:

		Held in the name of Director		
	At beginning of the year	At end of the year	At beginning of the year	At end of the year
Name of Director Ordinary shares				
Cheng Theng Kee Cheng Yong Liang	300,000 150,000	300,000 150,000	53,134,000 –	53,134,000
Tan Sri Cheng Heng Jem Juliana Cheng San San	12,000	12,000	33,902,000 –	33,902,000 -

There was no change in the above-mentioned interests between the end of the financial year and 21 July 2010.

By virtue of Section 7 of the Singapore Companies Act, Cap. 50, Cheng Theng Kee and Tan Sri Cheng Heng Jem are deemed to have an interest in shares of the subsidiary companies of the Company.

Except as disclosed in this report, no Director who held office at the end of the financial year had interest in shares or debentures of the Company, or of related corporations either at the beginning or at the end of the financial year.

### **DIRECTORS' REPORT**

#### **DIRECTORS' CONTRACTUAL BENEFITS**

Except as disclosed in the financial statements, since the end of the previous financial year, no Director of the Company has received or become entitled to receive a benefit by reason of a contract made by the Company or a related corporation with the Director, or with a firm of which the Director is a member, or with a Company in which the Director has a substantial financial interest.

#### **SHARE OPTIONS**

During the financial year there were:

- (i) no options granted by the Company to any person to take up unissued shares in the Company; and
- (ii) no shares issued by virtue of any exercise of option to take up unissued shares of the Company.

As at the end of the financial year, there were no unissued shares of the Company under option.

#### **AUDIT COMMITTEE**

The Audit Committee comprises the following members:

Ong Teong Wan (Chairman) (Non-executive and independent Director)
Chay Yee (Non-executive and independent Director)
Mazlan Bin Dato' Harun (Non-executive and independent Director)

The Audit Committee carries out its functions in accordance with Section 201B(5) of the Singapore Companies Act, Cap. 50, including a review of the financial statements of the Company and of the Group for the financial year and the auditors' report thereon.

Pursuant to Rule 1207(6) of the Listing Manual of Singapore Exchange Securities Trading Limited, the Committee has conducted an annual review of the non-audit services provided by its external auditors to satisfy itself that the nature and extent of such services will not prejudice the independence of the external auditors. It has recommended to the Board of Directors the nomination of Ernst & Young LLP as external auditors at the forthcoming Annual General Meeting of the Company.

The functions performed are detailed in the Report on Corporate Governance.

#### **AUDITORS**

Ernst & Young LLP have expressed their willingness to accept re-appointment as auditors.

On behalf of the Board of Directors,

Cheng Theng Kee Cheng Yong Liang
Director Director

Singapore 9 September 2010

### STATEMENT BY DIRECTORS

We, Cheng Theng Kee and Cheng Yong Liang, being two of the Directors of Lion Teck Chiang Limited, do hereby state that, in the opinion of the Directors:

- the accompanying balance sheets, consolidated statement of comprehensive income, statements of changes in equity and consolidated cash flow statement together with the notes thereto are drawn up so as to give a true and fair view of the state of affairs of the Group and of the Company as at 30 June 2010, and of the results, changes in equity and cash flows of the Group and the changes in the equity of the Company for the financial year ended on that date;
- at the date of this statement, there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

On behalf of the Board of Directors,

**Cheng Theng Kee** 

Director

**Cheng Yong Liang** Director

Singapore 9 September 2010

### INDEPENDENT AUDITORS' REPORT

To the Members of Lion Teck Chiang Limited

We have audited the accompanying financial statements of Lion Teck Chiang Limited (the "Company") and its subsidiaries (the "Group") set out on pages 30 to 85, which comprise the balance sheets of the Group and the Company as at 30 June 2010, the statements of changes in equity of the Group and the Company, and the consolidated statement of comprehensive income and consolidated cash flow statement of the Group for the year then ended, and a summary of significant accounting policies and other explanatory notes.

#### MANAGEMENT'S RESPONSIBILITY FOR THE FINANCIAL STATEMENTS

Management is responsible for the preparation and fair presentation of these financial statements in accordance with the provisions of the Singapore Companies Act, Cap. 50 (the "Act") and Singapore Financial Reporting Standards. This responsibility includes devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair profit and loss account and balance sheet and to maintain accountability of assets; selecting and applying appropriate accounting policies; and making accounting estimates that are reasonable in the circumstances.

#### **AUDITORS' RESPONSIBILITY**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with Singapore Standards on Auditing. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgement, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

#### **OPINION**

In our opinion,

- (i) the consolidated financial statements of the Group, and the balance sheet and statement of changes in equity of the Company are properly drawn up in accordance with the provisions of the Act and Singapore Financial Reporting Standards so as to give a true and fair view of the state of affairs of the Group and of the Company as at 30 June 2010 and the results, changes in equity and cash flows of the Group and the changes in equity of the Company for the year ended on that date; and
- (ii) the accounting and other records required by the Act to be kept by the Company and by those subsidiaries incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

#### **Ernst & Young LLP**

Public Accountants and Certified Public Accountants

Singapore 9 September 2010

# **BALANCE SHEETS**

as at 30 June 2010

		Group		Company	
	Note	2010	2009	2010	2009
		\$'000	\$'000	\$'000	\$'000
Non-current assets	4	70.000	70.000		
Investment properties	4	79,800	76,000	_	_
Property, plant and equipment	5	16,126	12,825	1	1
Subsidiary companies	6	- 0.010	_	136,672	131,317
Amounts due from related parties	7	2,616	2.720	-	-
Long-term investments	8	3,730	3,720	380	380
Properties under development	9	52,012	57,442	_	_
Deferred tax assets	21	2,126	1,331	_	_
Current assets					
Completed properties held for sale	10	30,365	32,586	_	_
Inventories	11	25,218	24,166	_	_
Prepayments		334	687	4	_
Trade debtors	12	22,202	23,961	_	_
Other debtors	13	1,171	464	_	2
Amounts due from related parties	7	2,532	10,132	_	_
Fixed deposits	14	2,502	1,885	_	_
Cash and bank balances	14	9,843	24,609	20	15
		94,167	118,490	24	17
Current liabilities					
Provisions	15	1,565	3,250	-	-
Trade creditors	16	20,059	22,238	-	_
Other creditors	17	6,151	10,709	183	182
Interest-bearing loans and borrowings	18	1,584	8,827	-	_
Amounts due to related parties	19	443	14,967	15	22
Provision for taxation		1,368	790	-	_
		31,170	60,781	198	204
Net current assets/(liabilities)		62,997	57,709	(174)	(187)
Non-current liabilities					
Trade creditors	16	429	370	_	_
Interest-bearing loans and borrowings	18	40,117	49,311		_
Amounts due to subsidiary companies	20	_	_	16,742	14,773
Deferred tax liabilities	21	1,544	1,005		_
		42,090	50,686	16,742	14,773
		177,317	158,341	120,137	116,738
			,	-,	· · · · · · · · · · · · · · · · · · ·
Equity attributable to owners of the parent					
Share capital	22	150,113	150,113	150,113	150,113
Capital reserve	23	2,696	1,222	-	_
Exchange translation reserve		(15,218)	(18,273)	_	_
Dividend reserve		1,173	-	1,173	- (00.075)
Accumulated profits/(losses)		18,818	7,116	(31,149)	(33,375)
		157,582	140,178	120,137	116,738
Minority interests		19,735	18,163		
		177,317	158,341	120,137	116,738
		,		0/10/	

The accompanying notes form an integral part of the financial statements.

## CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

for the year ended 30 June 2010

	Note	<b>2010</b> \$'000	<b>2009</b> \$'000
Revenues	24	125,702	206,988
Cost of sales	25	(106,384)	(187,727)
Gross profit		19,318	19,261
Other income	26	4,683	1,127
Selling and distribution expenses	20	(1,125)	(1,424)
Administrative expenses		(5,671)	(5,664)
Other operating expenses		(3,717)	(4,469)
Revaluation gain/(loss) on investment properties	4	3,800	(2,000)
3, (			(=//
Operating profit		17,288	6,831
Finance costs	27	(1,065)	(2,742)
D. Cal. C	20	40.000	4 000
Profit before taxation	28	16,223	4,089
Taxation	30	(1,708)	(1,614)
Profit after taxation		14,515	2,475
Other comprehensive income			
Exchange differences on consolidation		3,055	(610)
Revaluation surplus on property, plant and equipment		3,163	(010)
Net gain on available-for-sale financial asset		10	_
Realisation of revaluation surplus on sale		(117)	(25)
risalisation of tovaldation surplus on sale		(117)	(20)
Other comprehensive income, net of tax		6,111	(635)
Total comprehensive income for the year		20,626	1,840
Profit for the year attributable to:			
Owners of the parent		12,875	429
Minority interests		1,640	2,046
		14,515	2,475
Total comprehensive income attributable to:			
Owners of the parent		17,404	(206)
Minority interests		3,222	2,046
•		20,626	1,840
		Cents	Cents
Earnings per share			
<ul> <li>Basic and diluted</li> </ul>	31	8.2	0.3

# STATEMENTS OF CHANGES IN EQUITY

for the year ended 30 June 2010

		Attributab	le to owners o	f the parent			
	Share capital \$'000	Capital reserve \$'000		Accumulated profits/ (losses) \$'000	Dividend reserve \$'000	Minority interests \$'000	Total equity \$'000
Group							
Balance as at 1 July 2008	150,113	1,247	(17,663)	6,687	782	16,117	157,283
Profit net of tax Other comprehensive income for the year	-	(25)	(610)	429 _	-	2,046	2,475
Total comprehensive income for the year	_	(25)	(610)	429	_	2,046	1,840
Dividends paid					(782)		(782)
Balance as at 30 June 2009 and 1 July 2009	150,113	1,222	(18,273)	7,116	-	18,163	158,341
Profit net of tax	_	_	_	12,875	_	1,640	14,515
Other comprehensive income for the year		1,474	3,055	_		1,582	6,111
Total comprehensive income for the year Dividends paid Transfer to dividend reserve	- -	1,474 –	3,055 _ _	12,875 – (1,173)	- - 1,173	3,222 (1,650)	20,626 (1,650)
iransier to dividend reserve				(1,173)	·	<del>-</del>	
Balance as at 30 June 2010	150,113	2,696	(15,218)	18,818	1,173	19,735	177,317
				Share capital \$′000	ccumulated profits/ (losses) \$'000	Dividend reserve \$'000	<b>Total</b> \$'000
Company							
Balance as at 1 July 2008 Loss net of tax			-	150,113 –	(32,983) (392)	782 _	117,912 (392)
Total comprehensive income for the year				-	(392)	-	(392)
Dividend paid			-	_	_	(782)	(782)
Balance as at 30 June 2009 and 1 July 2009				150,113	(33,375)	-	116,738
Profit net of tax			-	_	3,399		3,399
Total comprehensive income for the year				_	3,399	-	3,399
Transfer to dividend reserve				_	(1,173)	1,173	_
Balance as at 30 June 2010			-	150,113	(31,149)	1,173	120,137

The accompanying notes form an integral part of the financial statements.

# **CONSOLIDATED CASH FLOW STATEMENT**

for the year ended 30 June 2010

Cash flows from operating activities:         Section (Cash Incomparity Cash		2010	2009
Profit before taxation		\$'000	\$'000
Profit before taxation	Cash flows from operating activities:		
Depreciation of property, plant and equipment         1,1965         2,742           Interest income         (464)         (691)           (Gain)loss on disposal of property, plant and equipment         (163)         3           Fair value (gain)loss on investment proparties         (3,800)         2,000           Gain on fair value changes on derivatives         (106)         (45)           Loss on revaluation of property, plant and equipment         257         −           Allowance for doubtful debts         83         −           (Wirtbe-back)allowance for foreseeable losses in value of properties under development         (2,136)         3,510           Wirtbe-back/allowance for doubtful debts         38         −           (Wirtbe-back/allowance for doubtful debts         38         −           (Wirtbe-back/allowance for doubtful debts         3,510         √           (Wirtbe-back/allowance for doubtful debts         3,110         √           (Wirtbe-back/allowance for doubtful debts         3,110         √           (Wirtbe-back/allowance for doubtful debts	Profit before taxation	16,223	4,089
Interest income   1464   (691)   (153) 3   3   3   151   152   1	•	1,190	1,019
(Gain/loss on disposal of property, plant and equipment         (163)         3           Fair value (gain/loss on investment properties)         (3,800)         2,000           Gain on fair value changes on derivatives         (109)         (45)           Loss on revaluation of property, plant and equipment         257         -           Allowance for doubtful debts         89         -           (Write-back)/allowance for foreseeable losses in value of properties under development         (2,138)         3,810           (Write-back)/allowance for diminution in inventory         (1,021)         1,021           Currency realignment         2,738         (548)           Currency realignment         2,738         (548)           Currency realignment         1,1455         1,1686           (Increase) in profit before reinvestment in working capital         11,455         1,1686           (Increase) in profit before reinvestment in working capital         11,452         1,586           (Increase) in crease in inventories         3,142         5,000           Decreases in increase in development         7,22         -           Decreases in creditors         (6,649)         3,31,24           Decreases in amounts due to related parties         1,4524         (9,382)           Decreases (increase) in com		1,065	2,742
Fair value (gain/loss on investment properties         (3,800)         2,000           Gain on fair value changes on derivatives         (106)         (45)           Loss on revaluation of property, plant and equipment         257         —           Allowance for doubtful debts         3,810         (Write-back) and the properties under development         (2,137)         (1,518)           Wirtie-back/allowance for diminution in inventory         (1,021)         (1,021)         1,021           Wirtie-back/allowance for diminution in inventory         (1,021)         1,021           Currency realignment         2,738         (548)           Operating profit before reinvestment in working capital (Increase) in debtors and prepayments         1,42         (5,006)           Increase in increditors         (31)         45,997         —           Decrease/increase in indebtors and prepayments         1,42         (5,006)         —           Increase in provisions         7,22         —		(464)	(691)
Casin on fair value changes on derivatives   106   458   1			
Allowance for foutbfful debts   89			•
Allowance for doubtful debts   3	-		(45)
Write-back/allowance for foreseable losses in value of properties under development   12,136   3,510     Write-back/allowance for diminution in inventory   1,021   1,021     Currency realignment   2,738   (5,648)     Operating profit before reinvestment in working capital   11,455   11,686     (Increase)/// (Increase) in inventories   3,11   45,097     Decreases in inventories   3,11   45,097     Decreases in provisions   732   - 7,220     Decrease in provisions   732   - 7,220     Decrease in amounts due to related parties   16,649   33,124     Decrease in amounts due to related parties   14,524   39,382     Decrease in amounts due from related parties   4,985   3,549     Decreases in properties under development   7,595   6,634     Decreases in properties under development   7,595   6,634     Decreases/(increase) in occupited properties held for sale   2,104   (757)     Cash generated from operations   1,605   (1,065)   (1,065)     Interest paid   1,065   (1,065)   (1,065)   (1,065)     Ryment for settlement of interest rate swaps   1,876   (1,065)   (1,065)   (1,065)     Ryment for settlement of interest rate swaps   1,876   (1,065)			_
Write-back of provision for onerous contracts         (2,417)         (1,514)         (Write-back)/allowance for diminution in inventory         1,021         1,021         1,021         1,021         1,021         1,021         1,021         1,021         1,021         1,021         1,021         1,021         1,021         1,021         1,021         1,021         1,022         2,738         1,648         1,022         2,738         1,648         1,021         1,022         2,006         1,000         1,			3.610
Wire-back/allowance for diminution in inventory         (1,021)         1,021           Currency realignment         2,738         (548)           Operating profit before reinvestment in working capital (Increase) (Increase) in inventories         (31         45,097           Decrease/(Increase) in inventories         (32         (506)           Increase in provisions         732         (506)           Decrease in a mounts due to related parties         (6,649)         (33,124)           Decrease in in properties under development         (5,643)         (5,543)           Decrease/(increase) in amounts due from related parties         (5,964)         (3,543)           Decrease/(increase) in amounts due form related parties         (5,964)         (3,543)           Decrease/(increase) in completed properties held for sale         2,104         (7,595)         6,634           Decrease/(increase) in completed properties held for sale         2,106         1,605         1,2742           Interest paid         (1,065)         (2,742)         1,605         1,605         1,2742           Increase paid from operating activities         4,089         3,386         3,386         3,386         3,386         3,386         3,386         3,386         3,386         3,386         3,386         3,386         3,386			
Operating profit before reinvestment in working capital (Increase)/decrease in inventories (31) 45,097         11,455 (5,066)           (Increase)/(decrease) in inventories (31) 45,097         1,422 (5,006)           Decreases/(increase) in debtors and prepayments (6,649) 32,20         1,422 (5,006)           Increase in provisions (6,649) (33,124)         14,524 (9,382)           Decrease in a mounts due to related parties (6,649) (33,124)         1,4524 (9,382)           Decrease in in properties under development (7,595 (6,634)         4,985 (3,543)           Decrease, (increase) in completed properties held for sale (1,065) (2,742)         1,065 (2,742)           Cash generated from operations (1,065) (2,742)         1,065 (2,742)           Interest paid (1,065) (2,742)         1,086 (3,49)           Payment for settlement of interest rate swaps (59) (128)         (59) (128)           Net cash generated from operating activities (59) (1,28)         4,089 (59) (128)           Cash flows from investing activities (6,64) (1,26	·	(1,021)	1,021
Increase   in inventories	Currency realignment	2,738	(548)
Decrease/(increase) in debtors and prepayments		•	
Decrease in provisions			
Decrease in creditors         (6,649)         (33,124)           Decrease in amounts due to related parties         (14,524)         (9,382)           Decreases (increase) in amounts due from related parties         4,985         (3,543)           Decrease (increase) in amounts due from related parties         7,595         6,634           Decrease/(increase) in completed properties held for sale         2,104         (757)           Cash generated from operations         7,089         11,605         (2,742)           Interest paid         (1,876)         (349)         (349)           Payment for settlement of interest rate swaps         (59)         (128)           Net cash generated from operating activities         4,089         8,386           Net cash generated from operating activities         4,089         8,386           Cash flows from investing activities         4,089         8,386           Cash flows from investing activities         2         16           Interest received         4,64         691           Liquidation of investment in associate         -         16           Proceeds from disposal of property, plant and equipment         218         2           Purchase of property, plant and equipment (Note 5)         (980)         (2,519)           Net cash used i	,	•	(5,006)
Decrease in amounts due to related parties         (14,524)         (9,382)           Decreases (increases) in amounts due from related parties         4,985         (3,543)           Decreases (increase) in properties under development         7,595         6,643           Decrease/(increase) in completed properties held for sale         2,104         (757)           Cash generated from operations         7,089         11,605           Interest paid         (1,065)         (2,742)           Income taxes paid         (16,605)         (12,809)           Payment for settlement of interest rate swaps         (59)         (128)           Net cash generated from operating activities         4,089         8,386           Cash flows from investing activities         464         691           Interest received         4 64         691           Incomest received in investing activities         218         2           Proceeds from disposal of property, plant and equipment (Note 5)         980         (2,519)           Net cash used in investing activities         (298)         (1,810)           Cash flows from financing activities         (298)         (1,810)           Decrease in finance lease obligations         (46)         (43)           Repayment of long-term borrowings         (9,267)	·		(33 124)
Decrease/(increase) in amounts due from related parties         4,985 (3,543)           Decrease in properties under development         7,595 (6,534)           Decrease/(increase) in completed properties held for sale         2,104 (7557)           Cash generated from operations         7,089 (11,605)         11,605           Interest paid         (1,876) (349)         2,742           Income taxes paid         (1,876) (349)         2,836           Payment for settlement of interest rate swaps         (59) (128)         (128)           Net cash generated from operating activities         4,089 (8,386)         8,386           Cash flows from investing activities:         -         16           Interest received         464 (691)         691           Liquidation of investment in associate         -         16           Proceeds from disposal of property, plant and equipment         (218) (2,519)           Net cash used in investing activities         (298) (2,519)           Net cash used in investing activities         (298) (1,810)           Cash flows from financing activities         (298) (1,810)           Decrease in finance lease obligations         (46) (43)           Repayment of long-term borrowings         (48) (48)           Repayment of infuncting activities         (15,800) (2,045)			
Decrease in properties under development Decrease/(increase) in completed properties held for sale         7,595         6,634           Decrease/(increase) in completed properties held for sale         2,104         (757)           Cash generated from operations Income taxes paid (1,065) Income taxes paid (1,065) (59) (128)         (1,065) (349)           Payment for settlement of interest rate swaps (59) (128)         (59) (128)           Net cash generated from operating activities         4,089 (8)           Interest received         464 (8)           Liquidation of investment in associate         - 16           Proceeds from disposal of property, plant and equipment         (88) (2,519)           Purchase of property, plant and equipment (Note 5)         (980) (2,519)           Net cash used in investing activities         (980) (2,519)           Cash flows from financing activities         (980) (2,519)           Pecases in finance lease obligations         (46) (43)           Repayment of long-term borrowings         (4,837) (8,89)           Repayment of short-term borrowings         (9,267) (2,045)           Dividend paid to minority interests of a subsidiary         (1,650) -           Dividend paid to minority interests of a subsidiary         (1,650) -           Net cash used in financing activities         (15,800) (3,759)           Net (decrease)/increase in cash and cash eq	·		
Cash generated from operations         7,089         11,605           Interest paid         (1,065)         (2,742)           Income taxes paid         (1,876)         (349)           Payment for settlement of interest rate swaps         (59)         (128)           Net cash generated from operating activities         (59)         (128)           Net cash generated from operating activities         8,386           Cash flows from investing activities         464         691           Interest received         464         691           Liquidation of investment in associate         - 16         691           Proceeds from disposal of property, plant and equipment         218         2           Purchase of property, plant and equipment (Note 5)         (980)         (2,519)           Net cash used in investing activities         (298)         (1,810)           Cash flows from financing activities         (298)         (1,810)           Cash flows from financing activities         (46)         (43)           Repayment of long-term borrowings         (46)         (43)           Repayment of short-term borrowings         (4,827)         (889)           Poividend paid to minority interests of a subsidiary         (1,650)         -           Dividend paid by the Company	•		
Interest paid         (1,065)         (2,742)           Income taxes paid         (1,876)         (349)           Payment for settlement of interest rate swaps         (59)         (128)           Net cash generated from operating activities         4,089         8,386           Cash flows from investing activities:         Test cash generated from operating activities         Test cash generated from operating activities           Interest received         464         691           Liquidation of investment in associate         -         16           Proceeds from disposal of property, plant and equipment         218         2           Purchase of property, plant and equipment (Note 5)         (980)         (2,519)           Net cash used in investing activities         (298)         (1,810)           Cash flows from financing activities:         (298)         (1,810)           Decrease in finance lease obligations         (46)         (43)           Repayment of long-term borrowings         (4,837)         (889)           Repayment of short-term borrowings         (9,267)         (2,045)           Dividend paid to minority interests of a subsidiary         (1,650)         -           Dividend paid by the Company         -         (782)           Net cash used in financing activities	Decrease/(increase) in completed properties held for sale	2,104	(757)
Net cash used in investing activities   Cash flows from financing activities   Cash flows from investing activities   Cash flows from investing activities   Cash flows from investing activities   Cash flows from disposal of property, plant and equipment   Cash flows from disposal of property, plant and equipment   Cash flows from disposal of property, plant and equipment   Cash flows from financing activities   Cash flows from financing activities   Cash flows from finance lease obligations   Cash flows from finan	Cash generated from operations	7,089	11,605
Payment for settlement of interest rate swaps         (59)         (128)           Net cash generated from operating activities         4,089         8,386           Cash flows from investing activities:         Interest received         464         691           Liquidation of investment in associate         -         16           Proceeds from disposal of property, plant and equipment         218         2           Purchase of property, plant and equipment (Note 5)         (980)         (2,519)           Net cash used in investing activities         (298)         (1,810)           Cash flows from financing activities:         (298)         (1,810)           Decrease in finance lease obligations         (46)         (43)           Repayment of long-term borrowings         (4,837)         (88)           Repayment of short-term borrowings         (9,267)         (2,045)           Dividend paid to minority interests of a subsidiary         (1,650)         -           Dividend paid by the Company         -         (782)           Net cash used in financing activities         (15,800)         (3,759)           Net (decrease)/increase in cash and cash equivalents         (12,009)         2,817           Effect of exchange rate changes on cash and cash equivalents         317         (62)	Interest paid	(1,065)	(2,742)
Net cash generated from operating activities         4,089         8,386           Cash flows from investing activities:         The cash generated from operating activities:         464         691           Liquidation of investment in associate         -         16           Proceeds from disposal of property, plant and equipment         218         2           Purchase of property, plant and equipment (Note 5)         (980)         (2,519)           Net cash used in investing activities:         298         (1,810)           Cash flows from financing activities:         200         200           Decrease in finance lease obligations         (46)         (43)           Repayment of long-term borrowings         (4,837)         (889)           Repayment of short-term borrowings         (9,267)         (2,045)           Dividend paid to minority interests of a subsidiary         (1,650)         -           Dividend paid by the Company         -         (782)           Net cash used in financing activities         (15,800)         (3,759)           Net (decrease)/increase in cash and cash equivalents         (12,009)         2,817           Effect of exchange rate changes on cash and cash equivalents         317         (62)           Cash and cash equivalents at beginning of year         24,037         21,282	•		
Cash flows from investing activities:           Interest received         464         691           Liquidation of investment in associate         -         16           Proceeds from disposal of property, plant and equipment         218         2           Purchase of property, plant and equipment (Note 5)         (980)         (2,519)           Net cash used in investing activities         (298)         (1,810)           Cash flows from financing activities:         -         -         (46)         (43)           Decrease in finance lease obligations         (46)         (43)         (889)           Repayment of long-term borrowings         (4,837)         (889)           Repayment of short-term borrowings         (9,267)         (2,045)           Dividend paid to minority interests of a subsidiary         (1,650)         -           Dividend paid by the Company         -         (782)           Net cash used in financing activities         (15,800)         (3,759)           Net (decrease)/increase in cash and cash equivalents         (12,009)         2,817           Effect of exchange rate changes on cash and cash equivalents         317         (62)           Cash and cash equivalents at beginning of year         24,037         21,282	Payment for settlement of interest rate swaps	(59)	(128)
Interest received         464         691           Liquidation of investment in associate         -         16           Proceeds from disposal of property, plant and equipment         218         2           Purchase of property, plant and equipment (Note 5)         (980)         (2,519)           Net cash used in investing activities         (298)         (1,810)           Cash flows from financing activities:         (46)         (43)           Decrease in finance lease obligations         (46)         (43)           Repayment of long-term borrowings         (4,837)         (889)           Repayment of short-term borrowings         (9,267)         (2,045)           Dividend paid to minority interests of a subsidiary         (1,650)         -           Dividend paid by the Company         -         (782)           Net cash used in financing activities         (15,800)         (3,759)           Net (decrease)/increase in cash and cash equivalents         (12,009)         2,817           Effect of exchange rate changes on cash and cash equivalents         317         (62)           Cash and cash equivalents at beginning of year         24,037         21,282	Net cash generated from operating activities	4,089	8,386
Liquidation of investment in associate Proceeds from disposal of property, plant and equipment Purchase of property, plant and equipment (Note 5)  Net cash used in investing activities  Cash flows from financing activities:  Decrease in finance lease obligations Repayment of long-term borrowings Repayment of short-term borrowings Repayment of short-term borrowings Dividend paid to minority interests of a subsidiary Dividend paid by the Company  Net cash used in financing activities  115,800)  12,009)  2,817  Effect of exchange rate changes on cash and cash equivalents Cash and cash equivalents at beginning of year  24,037  21,282			
Proceeds from disposal of property, plant and equipment (Note 5) (980) (2,519)  Net cash used in investing activities (298) (1,810)  Cash flows from financing activities:  Decrease in finance lease obligations (46) (43) Repayment of long-term borrowings (4,837) (889) Repayment of short-term borrowings (9,267) (2,045) Dividend paid to minority interests of a subsidiary (1,650) - Dividend paid by the Company - (782)  Net cash used in financing activities (15,800) (3,759)  Net (decrease)/increase in cash and cash equivalents (12,009) 2,817 Effect of exchange rate changes on cash and cash equivalents 317 (62) Cash and cash equivalents at beginning of year 24,037 21,282		464	
Purchase of property, plant and equipment (Note 5)  Net cash used in investing activities  Cash flows from financing activities:  Decrease in finance lease obligations Repayment of long-term borrowings Repayment of short-term borrowings Repayment of short-term borrowings (9,267) Dividend paid to minority interests of a subsidiary Dividend paid by the Company  Net cash used in financing activities  Net cash used in financing activities  (15,800)  Net (decrease)/increase in cash and cash equivalents Effect of exchange rate changes on cash and cash equivalents Cash and cash equivalents at beginning of year  (2,519)  (46) (43) (48) (48) (48) (48) (48) (48) (48) (48		219	
Cash flows from financing activities:Decrease in finance lease obligations(46)(43)Repayment of long-term borrowings(4,837)(889)Repayment of short-term borrowings(9,267)(2,045)Dividend paid to minority interests of a subsidiary(1,650)-Dividend paid by the Company-(782)Net cash used in financing activities(15,800)(3,759)Net (decrease)/increase in cash and cash equivalents(12,009)2,817Effect of exchange rate changes on cash and cash equivalents317(62)Cash and cash equivalents at beginning of year24,03721,282			
Decrease in finance lease obligations Repayment of long-term borrowings Repayment of short-term borrowings Repayment of short-term borrowings Dividend paid to minority interests of a subsidiary Dividend paid by the Company  Net cash used in financing activities  (15,800)  (3,759)  Net (decrease)/increase in cash and cash equivalents Effect of exchange rate changes on cash and cash equivalents Cash and cash equivalents at beginning of year  24,037  21,282	Net cash used in investing activities	(298)	(1,810)
Decrease in finance lease obligations Repayment of long-term borrowings Repayment of short-term borrowings Repayment of short-term borrowings Dividend paid to minority interests of a subsidiary Dividend paid by the Company  Net cash used in financing activities  (15,800)  (3,759)  Net (decrease)/increase in cash and cash equivalents Effect of exchange rate changes on cash and cash equivalents Cash and cash equivalents at beginning of year  24,037  21,282			
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Dividend paid to minority interests of a subsidiary Dividend paid by the Company  Net cash used in financing activities  (15,800)  (15,800)  (3,759)  Net (decrease)/increase in cash and cash equivalents Effect of exchange rate changes on cash and cash equivalents Cash and cash equivalents at beginning of year  24,037  21,282			
Net cash used in financing activities(15,800)(3,759)Net (decrease)/increase in cash and cash equivalents(12,009)2,817Effect of exchange rate changes on cash and cash equivalents317(62)Cash and cash equivalents at beginning of year24,03721,282	* *		_
Net (decrease)/increase in cash and cash equivalents  Effect of exchange rate changes on cash and cash equivalents  Cash and cash equivalents at beginning of year  (12,009)  2,817  (62)  24,037  21,282	Dividend paid by the Company	_	(782)
Effect of exchange rate changes on cash and cash equivalents  Cash and cash equivalents at beginning of year  24,037 (62)  21,282	Net cash used in financing activities	(15,800)	(3,759)
Effect of exchange rate changes on cash and cash equivalents  Cash and cash equivalents at beginning of year  24,037 (62)  21,282	Net (decrease)/increase in cash and cash equivalents	(12 009)	2.817
Cash and cash equivalents at beginning of year 24,037 21,282	•		
Cash and cash equivalents at end of year (Note 14) 12,345 24,037			
	Cash and cash equivalents at end of year (Note 14)	12,345	24,037

The accompanying notes form an integral part of the financial statements.

### NOTES TO THE FINANCIAL STATEMENTS

30 June 2010

### 1. Corporate information

Lion Teck Chiang Limited is a limited liability company which is incorporated in Singapore and is listed on the Singapore Exchange Securities Trading Limited (SGX-ST).

The registered office and principal place of business of Lion Teck Chiang Limited is located at 10 Arumugam Road #10-00, Lion Building A, Singapore 409957.

The principal activity of the Company is that of investment holding. The subsidiary companies are primarily engaged in investment holding, property investment and development and steel trading. There have been no significant changes in the nature of these activities during the financial year.

#### 2. Summary of significant accounting policies

#### 2.1 Basis of preparation

The consolidated financial statements of the Group and the balance sheet and statement of changes in equity of the Company have been prepared in accordance with Singapore Financial Reporting Standards (FRS).

The financial statements have been prepared on a historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollars (SGD or S\$) and all values are rounded to the nearest thousand (\$'000).

#### 2.2 Changes in accounting policies

The accounting policies adopted are consistent with those of the previous financial year except as follows:

On 1 July 2009, the Group adopted the standards and interpretations mandatory for its annual financial periods beginning on or after 1 July 2009.

Adoption of these standards and interpretations did not have any effect on the financial performance or position of the Group. They did however give rise to additional disclosures, including, in some cases, revisions to accounting policies.

The principal effects of these changes are as follows:

FRS 1 Presentation of Financial Statements - Revised Presentation

The revised FRS 1 separates owner and non-owner changes in equity. The statement of changes in equity includes only details of transactions with owners, with all non-owner changes in equity presented in the statement of other comprehensive income. In addition, the Standard introduces the statement of comprehensive income which presents income and expense recognised in the period. This statement may be presented in one single statement, or two linked statements. The Group has elected to present this statement as one single statement.

### NOTES TO THE FINANCIAL STATEMENTS

30 June 2010

#### 2.2 Changes in accounting policies (cont'd)

Amendments to FRS 107 Financial Instruments: Disclosures

The amendments to FRS 107 require additional disclosure about fair value measurement and liquidity risk. Fair value measurements are to be disclosed by source of inputs using a three level hierarchy for each class of financial instrument. In addition, reconciliation between the beginning and ending balance for Level 3 fair value measurements is now required, as well as significant transfers between Level 1 and Level 2 fair value measurements. The amendments also clarify the requirements for liquidity risk disclosures. The liquidity risk disclosures and fair value measurement disclosures are presented in Note 37(b) and Note 38 to the financial statements respectively.

Improvements to FRSs issued in 2008

In 2008, the Accounting Standards Council issued an omnibus of amendments to FRS. There are separate transitional provisions for each amendment. The adoption of the following amendments resulted in changes to accounting policies but did not have any impact on the financial position or performance of the Group:

- FRS 1 Presentation of Financial Statements: Assets and liabilities classified as held for trading in accordance
  with FRS 39 Financial Instruments: Recognition and Measurement are not automatically classified as current in
  the balance sheet. The Group amended its accounting policy accordingly and analysed whether Management's
  expectation of the period of realisation of financial assets and liabilities differed from the classification of the
  instrument. This did not result in any re-classification of financial instruments between current and non-current in
  the balance sheet.
- FRS 16 Property, Plant and Equipment: Replaces the term "net selling price" with "fair value less costs to sell". The Group amended its accounting policy accordingly, which did not result in any change in the financial position.
- FRS 23 Borrowing Costs: The definition of borrowing costs is revised to consolidate the two types of items that are
  considered components of "borrowing costs" into one the interest expense calculated using the effective interest
  rate method calculated in accordance with FRS 39. The Group has amended its accounting policy accordingly
  which did not result in any change in its financial position.

30 June 2010

## 2.3 Standards issued but not yet effective

The Group has not adopted the following standards and interpretations that have been issued but not yet effective:

Description	Effective for annual periods beginning on or after
Improvements to FRSs issued in 2009:	
- Amendments to FRS 1 Presentation of Financial Statements	1 January 2010
- Amendments to FRS 7 Statement of Cash Flows	1 January 2010
- Amendments to FRS 17 Leases	1 January 2010
- Amendments to FRS 36 Impairment of Assets	1 January 2010
- FRS 39 Financial Instruments: Recognition and Measurement	1 January 2010
- Amendments to FRS 105 Non-current Assets Held for Sale and Discontinued Operations	1 January 2010
<ul> <li>Amendments to FRS 108 Operating Segments</li> </ul>	1 January 2010
Amendments to FRS 102 Share-based Payment – Group Cash-settled	1 January 2010
Share-based Payment Transactions	
Amendment to FRS 32 Financial instruments: Presentation – Classification of Rights Issues	1 February 2010
Amendment to FRS 101 – Limited Exemptions from Comparative FRS 107 Disclosures for First-Time Adopters	1 July 2010
INT FRS 119 Extinguishing Financial Liabilities with Equity Instruments	1 July 2010
Revised FRS 24 Related Party Disclosures	1 January 2011
INT FRS 114 FRS 19-The Limit on a Defined Benefit Asset,	1 January 2011
Minimum Funding Requirements and their Interaction –	
Amendments relating to Prepayments of a Minimum Funding	
Requirements	

The directors expect that the adoption of the other standards and interpretations above will have no material impact on the financial statements in the period of initial application.

## 2.4 Foreign currency translation

## (i) Functional currency

The management has determined the currency of the primary economic environment in which the Group and the Company operates i.e. functional currency, to be SGD.

## (ii) Foreign currency transactions

Transactions in foreign currencies are measured in the respective functional currencies of the Company and its subsidiary companies and are recorded on initial recognition in the functional currencies at exchange rates approximating those ruling at the transaction dates. Monetary assets and liabilities denominated in foreign currencies are translated at the rate of exchange ruling at the balance sheet date. Non-monetary items that are measured in terms of historical cost in a foreign currency are translated using the exchange rates as at the dates of the initial transactions. Non-monetary items measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

Exchange differences arising on the settlement of monetary items or on translating monetary items at the balance sheet date are recognised in profit or loss except for exchange differences arising on monetary items that form part of the Group's net investment in foreign operations, which are recognised initially in other comprehensive income and accumulated under foreign currency translation reserve in equity. The foreign currency translation reserve is reclassified from equity to profit or loss of the Group on disposal of the foreign operation.

30 June 2010

## 2.4 Foreign currency translation (cont'd)

The assets and liabilities of foreign operations are translated into SGD at the rate of exchange ruling at the balance sheet date and their statement of comprehensive income are translated at the weighted average exchange rates for the year. The exchange differences arising on the translation are taken directly to other comprehensive income. On disposal of a foreign operation, the cumulative amount recognised in other comprehensive income relating to that particular foreign operation is recognised in the profit or loss.

## 2.5 Subsidiary company and principles of consolidation

## (a) Subsidiary company

A subsidiary company is an entity over which the Group has the power to govern the financial and operating policies so as to obtain benefits from its activities. The Group generally has such power when it directly or indirectly, holds more than 50% of the issued share capital, or controls more than half of the voting power, or controls the composition of the board of directors.

In the Company's separate financial statements, investment in subsidiary company is accounted for at cost less any impairment losses.

## (b) Principles of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiary companies as at the balance sheet date. The financial statements of the subsidiary companies used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Company. Consistent accounting policies are applied to like transactions and events in similar circumstances.

All intra-group balances, income and expenses and unrealised gains and losses resulting from intra-group transactions are eliminated in full.

Acquisitions of subsidiary companies are accounted for by applying the purchase method. Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Adjustments to those fair values relating to previously held interests are treated as a revaluation and recognised in equity. Any excess of the cost of business combination over the Group's share in the net fair value of the acquired subsidiary company's identifiable assets, liabilities and contingent liabilities is recorded as goodwill on the balance sheet. Any excess of the Group's share in the net fair value of the acquired subsidiary company's identifiable assets, liabilities and contingent liabilities over the cost of business combination is recognised as income in profit or loss on the date of acquisition. When the Group acquires a business, embedded derivatives separated from the host contract by the acquiree are not reassessed on acquisition unless the business combination results in a change in the terms of the contract that significantly modifies the cash flows that would otherwise be required under the contract.

Subsidiary companies are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

## 2.6 Transactions with minority interests

Minority interests represent the portion of profit or loss and net assets in subsidiary companies not held by the Group and are presented separately in profit or loss of the Group and within equity in the consolidated balance sheet, separately from parent shareholders' equity. Transactions with minority interests are accounted for using the entity concept method, whereby, transactions with minority interests are accounted for as transactions with owners. On acquisition of minority interests, the difference between the consideration and book value of the share of the net assets acquired is reflected as being a transaction between owners and recognised directly in equity. Gain or loss on disposal to minority interests is recognised directly in equity.

30 June 2010

## 2.7 Investment properties

Investment properties are those properties which are held either to earn rental income or for capital appreciation or both. Investments properties are measured initially at cost, including transaction costs. The carrying amount includes the cost of replacing part of an investment property at the time that cost is incurred if the recognition criteria are met and excludes the costs of day-to-day servicing of an investment property. Subsequent to initial recognition, investment properties are measured at fair value and gains or losses arising from changes in the fair value of investment properties are included in profit or loss in the year in which they arise. Revaluations are made by the Directors annually to ensure their carrying amount does not differ materially from their fair value at the balance sheet date.

Investment properties are derecognised when either they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gains or losses on the retirement or disposal of an investment property are recognised in profit or loss in the year of retirement or disposal.

Transfers are made to or from investment property only when there is a change in use. For a transfer from investment property to owner occupied property, the deemed cost for subsequent accounting is the fair value at the date of change in use. For a transfer from owner occupied property to investment property, the property is accounted for in accordance with the accounting policy for property, plant and equipment set out in Note 2.8 up to the date of change in use.

## 2.8 Property, plant and equipment

All items of property, plant and equipment are initially recorded at cost. The cost of an item of property, plant and equipment is recognised as an asset if, and only if, it is probable that future economic benefits associated with the item will flow to the Group and the cost of the item can be measured reliably.

Subsequent to recognition, plant and equipment and furniture and fixtures are measured at cost less accumulated depreciation and accumulated impairment losses. When significant parts of property, plant and equipment are required to be replaced in intervals, the Group recognises such parts as individual assets with specific useful lives and depreciation, respectively. Likewise, when a major inspection is performed, its cost is recognised in the carrying amount of the plant and equipment as a replacement if the recognition criteria are satisfied. All other repair and maintenance costs are recognised in the income statement as incurred.

Industrial buildings are measured at fair value less accumulated depreciation on buildings and impairment losses recognised after the date of the revaluation. Valuations are performed by an independent professional valuer at least once every five years to ensure that the carrying amount does not differ materially from the fair value of the industrial buildings at the balance sheet date. A one-off revaluation of certain property was conducted in 1989 and the fair value is determined from market-based evidence by appraisal that is undertaken by professionally qualified valuers.

Any revaluation surplus is recognised in other comprehensive income and accumulated in equity under the asset revaluation reserve, except to the extent that it reverses a revaluation decrease of the same asset previously recognised in profit or loss, in which case the increase is recognised in profit or loss. A revaluation deficit is recognised in profit or loss, except to the extent that it offsets an existing surplus on the same asset carried in the asset revaluation reserve.

30 June 2010

## 2.8 Property, plant and equipment (cont'd)

Any accumulated depreciation as at the revaluation date is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset. The revaluation surplus included in the asset revaluation reserve in respect of an asset is transferred directly to retained earnings on retirement or disposal of the asset.

Depreciation of an asset begins when it is available for use and is computed on a straight-line basis over the estimated useful life of the asset as follows:

Industrial buildings - Over the terms of the lease of 30 years

Plant and machinery - 3 – 10 years
Renovation - 5 – 10 years
Furniture and fittings - 8 – 10 years
Office equipment - 5 – 10 years
Electrical fittings - 3 – 10 years
Computers - 5 years
Motor vehicles - 5 – 10 years

Assets under construction are not depreciated as these assets are not yet available for use.

The carrying values of property, plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The residual value, useful life and depreciation method are reviewed at each financial year-end, and adjusted prospectively, if appropriate.

An item of property, plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on derecognition of the asset is included in the profit or loss in the year the asset is derecognised.

## 2.9 Impairment of non-financial assets

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any such indication exists, or when an annual impairment assessment for an asset is required, the Group makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs to sell and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets. In assessing value in use, the estimated future cash flows expected to be generated by the asset are discounted to their present value. Where the carrying amounts of an asset exceeds its recoverable amount, the asset is written down to its recoverable amount. Impairment losses are recognised in profit or loss.

An assessment is made at each reporting date as to whether there is any indication that previously recognised impairment losses may no longer exist or may have decreased. If such indication exists, the recoverable amount is estimated. A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss be recognised previously. Such reversal is recognised in profit or loss.

30 June 2010

## 2.10 Properties under development

- (i) Properties under development are properties developed for sale. They are stated at the lower of cost and estimated net realisable value. Allowance is made for foreseeable losses and for diminution in value where the cost of any property exceeds net realisable value. Cost comprises land cost, development and construction expenditures, and where applicable, finance costs. Borrowing costs incurred are capitalised up to the time when the property is certified by the requisite authority as being fit for occupation
  - Allowance for foreseeable losses on properties under development for sale is recognised in the financial statements as soon as the possibility of a loss is ascertained.
- (ii) Revenue and profit are recognised on the percentage of completion method. These revenue and profit are brought into the financial statements only in respect of sale agreements finalised and in proportion to the extent of completion of development work undertaken. The extent of completion is measured by reference to construction costs incurred to date as a percentage of total estimated construction costs for each contract.

## 2.11 Completed properties held for sale

Completed properties held for sale are stated at the lower of cost plus, where appropriate, a portion of the attributable profit, and estimated net realisable value, net of progress billings. Net realisable value represents the estimated selling price less costs to be incurred in selling the property.

The cost of properties under development comprises specifically identified costs, including acquisition costs, development expenditure, borrowing costs and other related expenditure. Borrowing costs payable on loans funding a development property are also capitalised, on a specific identification basis, as part of the cost of the development property until the completion of development.

## 2.12 Inventories

Inventories are valued at the lower of cost and net realisable value. Costs incurred in bringing each product to its present location and condition are accounted for as follows:

- Raw materials purchase cost on a weighted average cost formula; and
- Finished goods cost of direct materials and labour and a proportion of manufacturing overheads based on normal operating capacity.

Net realisable value is the estimated selling price in the ordinary course of business, less estimated costs of completion and the estimated costs necessary to make the sale.

30 June 2010

## 2.13 Financial assets

Financial assets are recognised on the balance sheet when, and only when, the Group becomes a party to the contractual provisions of the financial instrument.

When financial assets are recognised initially, they are measured at fair value, plus, in the case of financial assets not at fair value through profit or loss, directly attributable transaction costs.

A financial asset is derecognised where the contractual right to receive cash flows from the asset has expired. On derecognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that had been recognised in other comprehensive income is recognised in profit or loss.

All regular way purchases and sales of financial assets are recognised or derecognised on the trade date i.e., the date that the Group commits to purchase or sell the asset. Regular way purchases or sales are purchases or sales of financial assets that require delivery of assets within the period generally established by regulation or convention in the marketplace concerned.

## (a) Financial assets at fair value through profit or loss

Financial assets held for trading are classified as financial assets at fair value through profit or loss. Financial assets held for trading are derivatives (including separated embedded derivatives) or financial assets acquired principally for the purpose of selling in the near term.

Subsequent to initial recognition, financial assets at fair value through profit or loss are measured at fair value. Any gains or losses arising from changes in fair value of the financial assets are recognised in profit or loss. Net gains or net losses on financial assets at fair value through profit or loss include exchange differences, interest and dividend income.

#### (b) Loans and receivables

Financial assets with fixed or determinable payments that are not quoted in an active market are classified as loans and receivables. Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the loans and receivables are derecognised or impaired, and through the amortisation process.

### (c) Available-for-sale financial assets

Available-for-sale financial assets are financial assets that are not classified in any of the other categories. After initial recognition, available-for-sale financial assets are measured at fair value. Any gains or losses from changes in fair value of the financial asset are recognised directly in fair value adjustment reserve in equity, except that impairment losses, foreign exchange gains and losses on monetary items and interest calculated using the effective interest method are recognised in profit or loss. The cumulative gain or loss previously recognised in equity is recognised in profit or loss when the financial asset is derecognised.

Investment in equity instruments whose fair value cannot be reliably measured are measured at cost less impairment loss.

30 June 2010

#### 2.14 Impairment of financial assets

The Group assesses at each balance sheet date whether there is any objective evidence that a financial asset or group of financial assets is impaired.

#### Assets carried at amortised cost

If there is objective evidence that an impairment loss on financial assets carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account. The impairment loss is recognised in profit or loss.

When the asset becomes uncollectible, the carrying amount of impaired financial assets is reduced directly or if an amount was charged to the allowance account, the amounts charged to the allowance account are written off against the carrying value of the financial asset.

To determine whether there is objective evidence that an impairment loss on financial assets has been incurred, the Group considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that the carrying amount of the asset does not exceed its amortised cost at the reversal date. The amount of reversal is recognised in profit or loss.

#### Assets carried at cost

If there is objective evidence that an impairment loss on financial assets carried at cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the market rate of return for a similar financial asset. Such impairment losses are not reversed in subsequent periods.

#### Available-for-sale financial assets

Significant or prolonged decline in fair value below cost, significant financial difficulties of the issuer or obligor, and the disappearance of an active trading market are considerations to determine whether there is objective evidence that investment securities classified as available-for-sale financial assets are impaired.

If an available-for-sale financial asset is impaired, an amount comprising the difference its cost (net of any principal payment and amortisation) and its current fair value, less any impairment cost previously recognised in profit or loss, is transferred from equity to profit or loss. Reversals of impairment losses in respect of equity instruments are not recognised in profit or loss. Reversal of impairment losses on debt instruments are recognised in profit or loss if the increase in fair value of the debt instrument can be objectively related to an event occurring after the impairment loss was recognised in profit or loss.

#### 2.15 Cash and cash equivalents

Cash and cash equivalents comprise cash on hand, bank deposits and short-term, highly liquid investments readily convertible to known amounts of cash and subject to insignificant risk of changes in value. These also include bank overdrafts that form an integral part of the Group's cash management.

30 June 2010

## 2.16 Construction contracts

Contract revenue and contract costs are recognised as revenue and expenses respectively by reference to the stage of completion of the contract activity at the balance sheet date, when the outcome of a construction contract can be estimated reliably. When the outcome of a construction contract cannot be estimated reliably, contract revenue is recognised to the extent of contract costs incurred that are likely to be recoverable and contract costs are recognised as expense in the period in which they are incurred. An expected loss on the construction contract is recognised as an expense immediately when it is probable that total contract costs will exceed total contract revenue.

Contract revenue comprises the initial amount of revenue agreed in the contract and variations in contract work, claims and incentive payments to the extent that it is probable that they will result in revenue and they are capable of being reliably measured.

The stage of completion is determined by reference to the proportion that contract costs incurred for work performed to date bear to the estimated total contract costs.

## 2.17 Financial liabilities

Financial liabilities are recognised on the balance sheet when, and only when, the Group becomes a party to the contractual provisions of the financial instrument.

Financial liabilities are recognised initially at fair value, plus, in the case of financial liabilities other than derivatives, directly attributable transaction costs.

Subsequent to initial recognition, derivatives are measured at fair value. Other financial liabilities (except for financial guarantee) are measured at amortised cost using the effective interest method.

For financial liabilities other than derivatives, gains and losses are recognised in profit or loss when the liabilities are derecognised, and through the amortisation process. Any gains or losses arising from changes in fair value of derivatives are recognised in profit or loss. Net gains or losses on derivatives include exchange differences.

A financial liability is derecognised when the obligation under the liability is extinguished. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in the profit or loss.

## 2.18 Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of resources embodying economic resources will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

## 2.19 Financial guarantee

A financial guarantee contract is a contract that requires the issuer to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payment when due.

Financial guarantees are recognised initially as a liability at fair value, adjusted for transaction costs that are directly attributable to the issuance of the guarantee. Subsequent to initial recognition, financial guarantees are recognised as income in profit or loss over the period of the guarantee. If it is probable that the liability will be higher than the amount initially recognised less amortisation, the liability is recorded at the higher amount with the difference charged to profit or loss.

30 June 2010

## 2.20 Share capital and share issuance expenses

Proceeds from issuance of ordinary shares are recognised as share capital in equity. Incremental costs directly attributable to the issuance of ordinary shares are deducted against share capital.

#### 2.21 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured. Revenue is measured at the fair value of consideration received or receivable.

Sale of goods

Revenue from the sale of goods is recognised upon the transfer of significant risk and rewards of ownership of the goods to the customer which generally coincides with delivery and acceptance of the goods sold. Revenue is not recognised to the extent where there are significant uncertainties regarding recovery of the consideration due, associated costs or the possible return of goods.

Sale from properties development

Revenue is recognised as outlined in paragraph 2.10(ii) above.

Rendering of services

Revenue from rendering services is recognised upon it being rendered and invoiced.

Dividends

Revenue is recognised when the Group's right to receive the payment is established.

Rental

Rental income arising on investment properties and store space is accounted for on a straight-line basis over the lease terms.

Interest income

Interest income is recognised using the effective interest method.

### 2.22 Borrowing costs

Borrowing costs are recognised in profit or loss as incurred except to the extent that they are capitalised. Borrowing costs are capitalised if they are directly attributable to the acquisition, construction or production of a qualifying asset. Capitalisation of borrowing costs, commences when the activities to prepare the asset for its intended use or sale are in progress and the expenditures and borrowing costs are incurred. Borrowing costs are capitalised until the assets are ready for their intended use or sale.

## 2.23 Employee benefits

Defined contribution plan

The Group participates in the national pension schemes as defined by the laws of the countries in which it has operations. In particular, the Singapore companies in the Group make contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

Employee leave entitlements

Employee entitlements to annual leave are recognised as a liability when they accrue to employees. The estimated liability for leave is recognised for services rendered by employees up to balance sheet date.

30 June 2010

## 2.24 Income taxes

#### (a) Current tax

Current tax assets and liabilities are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the balance sheet date.

Current taxes are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity.

### (b) Deferred tax

Deferred income tax is provided using the liability method on temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all temporary differences, except:

- where the deferred income tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiary companies, associates and interests in joint ventures, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred income tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except:

- where the deferred income tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiary companies, associates and interests in joint ventures, deferred income tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at each balance sheet date and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each balance sheet date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be utilised.

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the balance sheet date.

Deferred income tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity and deferred tax arising from a business combination is adjusted against goodwill on acquisition.

Deferred income tax assets and deferred income tax liabilities are offset, if a legally enforceable right exists to set off current tax assets against current income tax liabilities and the deferred income taxes relate to the same taxable entity and the same taxation authority.

30 June 2010

#### 2.24 Income taxes (cont'd)

## (c) Sales tax

Revenues, expenses and assets are recognised net of the amount of sales tax except:

- Where the sales tax incurred in a purchase of assets or services is not recoverable from the taxation authority, in which case the sales tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- Receivables and payables that are stated with the amount of sales tax included.

The net amount of sales tax recoverable from, or payable to, the taxation authority is included as part of receivables or payables in the balance sheet.

#### 2.25 Leases

#### (i) Finance lease

Finance leases, which transfer to the Group substantially all the risks and rewards incidental to ownership of the leased item, are capitalised at the inception of the lease at the fair value of the leased asset or, if lower, at the present value of the minimum lease payments. Any initial direct costs are also added to the amount capitalised. Lease payments are apportioned between the finance charges and reduction of the lease liability so as to achieve a constant rate of interest on the remaining balance of the liability. Finance charges are charged to profit or loss.

Capitalised leased assets are depreciated over the shorter of the estimated useful life of the asset and the lease term, if there is no reasonable certainty that the Group will obtain ownership by the end of the lease term.

### (ii) Operating lease

### (a) As lessee

Operating lease payments are recognised as an expense in profit or loss on a straight-line basis over the lease term. The aggregate benefit of incentives provided by the lessor is recognised as a reduction of rental expense over the lease term on a straight-line basis.

The aggregate benefit of incentives provided by the lessor is recognised as a reduction of rental expense over the lease term on a straight-line basis.

### (b) As lessor

Leases where the Group retains substantially all the risks and rewards of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same bases as rental income (Note 2.21).

## 2.26 Contingencies

A contingent liability or asset is a possible obligation or asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of uncertain future event(s) not wholly within the control of the Group.

Contingent liabilities and assets are not recognised on the balance sheet of the Group.

30 June 2010

## 2.27 Segment reporting

For management purposes, the Group is organised into operating segments based on their products and services which are independently managed by the respective segment managers responsible for the performance of the respective segments under their charge. The segment managers report directly to the management of the Company who regularly review the segment results in order to allocate resources to the segments and to assess the segment performance. Additional disclosures on each of these segments are shown in Note 35, including the factors used to identify the reportable segments and the measurement basis of segment information.

## 3. Significant accounting estimates and judgements

Estimates, assumptions concerning the future and judgements are made in the preparation of the financial statements. They affect the application of the Group's accounting policies, reported amounts of assets, liabilities, income and expenses, and disclosures made. They are assessed on an on-going basis and are based on experience and relevant factors, including expectations of future events that are believed to be reasonable under the circumstances.

## (a) Useful lives of property, plant and equipment

Property, plant and equipment are depreciated on a straight-line basis over their useful lives. Management estimates the useful lives of these property, plant and equipment to be between 3 to 30 years. The carrying amount of the Group's property, plant and equipment at 30 June 2010 was \$16,126,000 (2009: \$12,825,000). Changes in the expected level of usage could impact the economic useful lives and the residual values of these assets. As a result, future depreciation charges could be revised.

#### (b) Income taxes

The Group has exposure to income taxes in both Singapore and Malaysia jurisdictions. Significant judgement is involved in determining the group-wide provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for expected tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax and deferred tax provisions in the period in which such determination is made. The carrying amount of the Group's tax payables were \$1,368,000 (2009: \$790,000). The carrying amount of the Group's deferred tax assets and deferred tax liabilities at 30 June 2010 was \$2,126,000 (2009: \$1,331,000) and \$1,544,000 (2009: \$1,005,000) respectively.

### (c) Impairment of loans and receivables

The Group assesses at each balance sheet date whether there is any objective evidence that a financial asset is impaired. To determine whether there is objective evidence of impairment, the Group considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments.

Where there is objective evidence of impairment, the amount and timing of future cash flows are estimated based on historical loss experience for assets with similar credit risk characteristics. The carrying amount of the Group's loans and receivables at the balance sheet date is disclosed in Note 38 to the financial statements.

## (d) Construction contracts

The Group recognises contract revenue by reference to the stage of completion of the contract activity at the balance sheet date, when the outcome of a construction contract can be estimated reliably. For stage of completion measured by reference to the proportion that actual costs incurred for work performed to date bear to the estimated total contract costs. Significant assumptions are required to estimate the total contract costs and the recoverable variation works that will affect the stage of completion. The estimates are made based on past experience and knowledge of the project engineers. The carrying amounts of assets and liabilities arising from construction contracts at the balance sheet date are disclosed in Note 9 to the financial statements.

30 June 2010

## **Investment properties**

	Group	
	2010	2009
	\$'000	\$'000
Balance sheet:		
At 1 July	76,000	78,000
,	70,000	70,000
Net gain/(loss) from fair value adjustment recognised in	2 000	(2,000)
consolidated statement of comprehensive income	3,800	(2,000)
At 30 June	79,800	76,000
At 30 June	73,000	70,000
Consolidated statement of comprehensive income:		
Rental and service income from investment properties	3,493	3,423
Direct operating expenses		
(including repairs and maintenance) arising from:		
	420	455
- Rental generating properties	428	455
- Non-rental generating properties	16	16

The details of the Group's investment properties are as follows:

	Location	Tenure of land	Approximate lettable area	Group's effective interest	Description and existing use
(i)	10 Arumugam Road Singapore 409957	Freehold	4,970 sq.m.	100%	Lion Building A / Industrial
(ii)	12 Arumugam Road Singapore 409958	Freehold	8,500 sq.m.	100%	Lion Building B / Industrial
(iii)	14 Arumugam Road Singapore 409959	Freehold	8,630 sq.m.	100%	Lion Building C / Industrial
(iv)	16 Arumugam Road Singapore 409961	Freehold	5,031 sq.m.	100%	Lion Building D / Industrial

## Valuation of investment properties

Investment properties are stated at fair value, which has been determined based on valuation at the balance sheet date. Valuations are performed by accredited independent valuer with recent experience in the location and category of the properties being valued. The valuation is based on the open market value method.

## Properties pledged as security

The investment properties have been mortgaged to secure various banking facilities as disclosed in Note 18.

30 June 2010

#### 5. Property, plant and equipment

Group	Construction in progress \$'000		Plant and machinery R \$'000		Furniture and fittings \$'000	Office equipment \$'000	Electrical fittings C	Computers \$'000	Motor vehicles \$'000	<b>Total</b> \$'000
Cost and valuation:										
At 1 July 2009	54	14,181	7,696	977	311	215	7	591	908	24,940
Additions	279	12	250	237	-	11	-	13	348	1,150
Disposals	_	_	(337)	_	_	_	_	_	(282)	(619)
Revaluation surplus	_	3,420	-	-	_	_	_	-	_	3,420
Elimination on revaluation	-	(3,572)	-	-	_	-	_	-	_	(3,572)
Exchange differences		_	_	1	-	1	_	_	_	2
At 30 June 2010	333	14,041	7,609	1,215	311	227	7	604	974	25,321
Representing: Cost	333		7,609	1 015	311	227	7	604	974	11 200
Valuation	333	- 14,041	7,609	1,215	311	221	<i>/</i>	004	9/4	11,280 14,041
valuation	333	14,041	7,609	1,215	311	227		604	974	25,321
		17,071	7,005	1,213	311			- 004	- 374	20,021
Accumulated depred	ciation and imp	pairment lo	oss:							
At 1 July 2009	_	3,974	5,852	687	295	149	6	516	636	12,115
Charge for the										
year	_	517	326	119	7	20	-	34	167	1,190
Disposals	-	_	(282)	_	_	_	_	_	(282)	(564)
Impairment loss	_	24	_	_	-	-	-	-	-	24
Elimination on revaluation	_	(3,572)	_	-	_	_	_	-	_	(3,572)
Exchange differences				1	_	1	_	_	_	2
At 30 June 2010		943	5,896	807	302	170	6	550	521	9,195
Net book value	333	13,098	1,713	408	9	57	1	54	453	16,126

30 June 2010

#### 5. Property, plant and equipment (cont'd)

Group	Construction in progress \$'000			Renovation \$'000	Furniture and fittings \$'000	Office equipment \$'000	Electrical fittings \$'000	Computers \$'000	Motor vehicles \$'000	<b>Total</b> \$'000
Cost and valuation										
At 1 July 2008	559	12,225	6,918	745	306	208	7	563	903	22,434
Additions	1,451	_	778	232	5	19	-	29	5	2,519
Disposals	_	_	_	_	_	(12)	-	(1)	_	(13)
Transfer	(1,956)	1,956				_				
At 30 June 2009	54	14,181	7,696	977	311	215	7	591	908	24,940
Representing:										
Cost	54	2,870	7,696	977	311	215	7	591	908	13,629
Valuation		11,311			_	_			_	11,311
	54	14,181	7,696	977	311	215	7	591	908	24,940
Accumulated depred	ciation									
At 1 July 2008 Charge for the	-	3,524	5,544	594	288	139	6	483	526	11,104
year	_	450	308	93	7	18	_	33	110	1,019
Disposals						(8)	_			(8)
At 30 June 2009		3,974	5,852	687	295	149	6	516	636	12,115
Net book value	54	10,207	1,844	290	16	66	1	75	272	12,825

30 June 2010

## 5. Property, plant and equipment (cont'd)

Company	Cor	mputers
	2010	2009
	\$'000	\$'000
Cost		
At 1 July	6	6
Disposal	(2)	_
•	, ,	
At 30 June	4	6
Accumulated depreciation		
At 1 July	5	5
Charge for the year	_	_
Disposal	(2)	_
•	, ,	
At 30 June	3	5
Net book value		
At 30 June	1	1

## Revaluation of industrial buildings

Industrial buildings have been revalued at the balance sheet date based on valuations performed by accredited independent valuers. The valuations are based on the open market value method that assumes the properties are sold in the open market. The revaluation surplus of \$3,420,000 on 20 Woodlands Loop and the impairment loss of \$24,000 on 22 Woodlands Loop were recorded directly in capital reserve and profit and loss statement respectively.

The following are industrial buildings held by the Group:

Location	Description	Approx. site area	Tenure of land
20 Woodlands Loop, Singapore	Factory and office building	11,203 sq.m.	30-year leasehold commencing 1 October 1994, with option to renew another 30 years
22 Woodlands Loop, Singapore	Plant	9,007 sq.m.	30-year leasehold commencing 1 September 2002

If the industrial buildings were measured using the cost model, the carrying amounts would be \$8,511,000 (2009: \$8,937,000).

30 June 2010

#### 5. Property, plant and equipment (cont'd)

Assets held under finance leases

During the financial year, the Group acquired motor vehicle with an aggregate cost of \$347,000 (2009: \$Nil) by means of finance lease. The cash outflow on acquisition of property, plant and equipment amounted to \$980,000 (2009: \$2,519,000).

The carrying amount of motor vehicles and office equipment held under finance leases at the balance sheet date were \$343,000 (2009: \$100,000) and \$Nil (2009: \$3,000) respectively.

Leased assets are pledged as security for the related finance lease liabilities (Note 18).

Assets pledged as security

In addition to assets held under finance leases, property, plant and equipment with a carrying amount of \$15,241,000 (2009: \$12,357,000) are subject to a floating charge to secure the Group's bills payable (Note 16).

#### 6. **Subsidiary companies**

	Company		
	2010	2009	
	\$'000	\$'000	
Unquoted equity investments, at cost	130,070	130,070	
Less: Impairment loss	(23,039)	(26,039)	
	107,031	104,031	
Loans and receivables			
Amount due from a subsidiary company	29,641	27,286	
	136,672	131,317	

The amount due from a subsidiary company is a quasi-equity loan which represents an extension of investment in the subsidiary company. It is non-trade related, unsecured, interest-free, and not due for repayment within the next twelve months.

As at balance sheet date, the amount due from the subsidiary company is not impaired (2009: \$Nil).

During the financial year, the Group carried out a review of the discounted cashflows of the subsidiary companies that have been impaired. From the review, a reversal of \$3,000,000 was recorded.

30 June 2010

## 7. Amounts due from related parties

	<b>2010</b> \$′000	
Loans and receivables Non-current: Non-trade related	2,616	_
Current: Trade related	5	4,875
Non-trade related	2,527 2,532	5,257 10,132

Trade amounts are unsecured, interest-free, repayable within trade credit terms and to be settled in cash.

Non-trade amounts are unsecured, non-interest bearing, have no fixed terms of repayment, to be settled in cash except for an amount of \$4,986,000 (2009: \$5,219,000) that bears interest at 8.0% (2009: 8.0.%) per annum and is to be repaid in fixed instalments within 18 months (2009: 12 months) of the balance sheet date. The current and non-current portions of this amount are \$2,370,000 and \$2,616,000 respectively. Receivables from related parties are recognised and carried at cost less impairment losses on any uncollectible amounts.

The Group has pledged a floating charge over the amounts due from related parties, amounting to \$69,000 (2009: \$Nil) as security over the bills payable (Note 15).

## 8. Long-term investments

	Group		Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Available-for-sale financial assets				
Unquoted equity investments, at cost	5,884	5,884	380	380
Less: Impairment loss	(2,199)	(2,199)	-	
	3,685	3,685	380	380
Club memberships	193	193	_	_
Less: Impairment loss	(148)	(158)		
	45	35		
	3,730	3,720	380	380

30 June 2010

#### 9. **Properties under development**

	Gr	oup
	2010	2009
	\$'000	\$'000
Land	47,759	52,078
Borrowing costs capitalised	1,966	1,621
Development costs	16,575	13,869
	66,300	67,568
Attributable profit	7,524	4,321
	73,824	71,889
Less: Progress billings	(19,183)	(9,784)
Less: Allowance for forseeable losses		
Balance at beginning of year	(4,663)	(1,222)
Allowance	(1,801)	(3,995)
Write back	3,937	385
Exchange differences	(102)	169
	(2,629)	(4,663)
	52,012	57,442
The following expense incurred during the year has been capitalised in properties	under development:	
Payroll expenses	96	121

As at 30 June 2010, a parcel of the above land recorded in the book of a subsidiary company has not yet been registered under the subsidiary company's name. The land and development costs, net of progress billings and attributable profits incurred on this piece of land amounted to \$1,303,000 (2009: \$1,245,000).

893

993

Certain properties under development are mortgaged as detailed in Note 18 to the financial statements.

Borrowing costs

30 June 2010

## 9. Properties under development (cont'd)

The details of the Group's properties under development are as follows:

	Property	Tenure of land	Percentage of completion at 30.6.2010/ expected date of completion	Site area/ gross floor area	Group's effective interest	Description and existing use
	Malaysia					
(i)	Kawasan Bandar XLII District of Melaka Tengah	99 years	Planning Stage	1.30 hectares/ 15,216 sq.m.	100%	36 units of 4-storey shop/apartment
(ii)	Lot 8243 (formerly Lot 1916) Mukim Tanjung Duabelas, District of Kuala Langat, Selangor	Freehold	Planning Stage	184.33 hectares	100%	Residential, commercial and industrial land
(iii)	Lot 1644, 1645, 1647 & 1648 Mukim Tanjung Duabelas Daerah	Freehold	70% Dec 2010	1.92 hectares/ 8,417 sq.m.	100%	47 units double- storey terrace houses
	District of Kuala Langat, Selangor		Planning Stage	8.20 hectares/ 35,977 sq.m.	100%	480 units of low cost flats and 32 units low cost shops
(iv)	Lot 2090 Mukim Plentong District of Johor Bahru, Johor	Freehold	Planning Stage	0.58 hectares/ 6,317 sq.m	100%	80 units of low cost flats
	Singapore					
(v)	Lot 96927P, 96929A MK 25 7 Crescent Road	Freehold	Planning Stage	3,078.3 sq.m.	100%	14 units of 2-storey strata detached houses

30 June 2010

## Completed properties held for sale

	Group	
	2010	2009
	\$′000	\$'000
Freehold and leasehold land	8,594	9,083
Construction costs	19,775	21,548
Interest capitalised	1,996	1,955
	30,365	32,586

Certain completed properties held for sale are mortgaged as detailed in Note 18 to the financial statements.

The Group's completed properties held for sale comprise mainly of unsold units in the following projects:

	Property	Tenure of land	Site area/ gross floor area	Group's effective interest	Description and existing use
	Malaysia				
(i)	Kawasan Bandar XLII District of Melaka Tengah	99 years lease (expiring in 2090)	8.92 hectares/ 104,516 sq.m.	100%	280 units of 4-storey shop/office
			0.33 hectares/ 5,072 sq.m.	100%	12 units of 4-storey shop/apartment
(ii)	Lot 3066 & 3067 Mukim Tebrau District of Johor Bahru, Johor	Freehold	3.19 hectares/ 20,241 sq.m.	100%	Hypermarket
			2.28 hectares/ 25,715 sq.m.	100%	180 units of double-storey terrace houses
			0.79 hectares/ 15,080 sq.m.	100%	48 units of shop houses
			1.04 hectares/ 10,582 sq. m.	100%	154 units of low cost flats
(iii)	Lot 2090 Mukim Plentong District of Johor Bahru, Johor	Freehold	0.66 hectares/ 7,265 sq.m.	100%	112 units of low cost flats
	Singapore				
(iv)	Lot 98384 Mukim 25 120 Branksome Road	Freehold	1,322.4 sq.m./ 1,359.3 sq.m.	100%	3 units of double storey detached houses

30 June 2010

## 11. Inventories

	Gr	roup
	2010	2009
	\$'000	\$'000
Trading stocks	17,577	13,123
Goods in transit	6,315	23
Raw material	1,243	11,984
Remnant	83	57
	25,218	25,187
Allowance for diminution in inventory		(1,021)
	25,218	24,166

The Group has pledged a floating charge over the inventories as security over the bills payable (Note 15).

## 12. Trade debtors

	Group	
	2010	2009
	\$'000	\$'000
Loans and receivables		
Trade receivables	22,291	23,961
Less: Allowance for doubtful debts	(89)	
	22,202	23,961

Trade receivables are non-interest bearing and are generally on 30 to 90 days' terms. They are recognised at their original invoice amounts which represent their fair values on initial recognition.

The Group has pledged a floating charge over the trade debtors net of allowance for uncollectible amounts, amounting to \$18,695,000 (2009: \$21,235,000) as security over the bills payable (Note 15).

The Group held security deposits of \$1,398,000 as at 30 June 2010 (2009: \$1,310,000) from tenants against the trade receivables of its property rental business.

30 June 2010

#### 12. Trade debtors (cont'd)

## Receivables that are past due but not impaired

The Group has trade receivables amounting to \$5,644,000 (2009: \$2,647,000) that are past due at the balance sheet date but not impaired. These receivables are unsecured and the analysis of their ageing at the balance sheet date is as follows:

	Group	
	2010	2009
	\$'000	\$'000
Trade receivables past due:		
Less than 30 days	5,039	961
30 to 60 days	366	424
60 to 90 days	62	243
More than 90 days	177	1,019
	5,644	2,647

## Receivables that are impaired

The Group's trade receivables that are individually impaired at the balance sheet date and the movement of the allowance accounts used to record the impairment are as follows:

	(	Group
	2010	2009
	\$'000	\$'000
Trade receivables – nominal amounts	89	_
Less: Allowance for doubtful debts	(89)	_
Movement in allowance accounts:		
At 1 July	-	3
Provided during the year	89	_
Written off	-	(3)
At 30 June	89	_

Trade receivables that are individually determined to be impaired at the balance sheet date relates to debtors that are in significant financial difficulties and have defaulted on payments.

30 June 2010

## 13. Other debtors

	G	Group		mpany
	<b>2010</b> \$′000	<b>2009</b> \$'000	<b>2010</b> \$'000	<b>2009</b> \$'000
	Ψ 000	φοσσ	Ψοσο	φσσσ
Loans and receivables				
Deposits	990	360	_	_
Sundry debtors	72	101	_	2
	1,062	461	_	2
Fair value through profit or loss				
Derivatives	109	3		
	1,171	464	_	2

The Group has pledged a floating charge over the loans and receivables, amounting to \$776,000 (2009: \$112,000) as security over the bills payable (Note 15).

At the balance sheet date, the deposits and sundry debtors of the Group are not impaired (2009: \$Nil).

## 14. Cash and cash equivalents

For the purpose of the consolidated cash flow statement, cash and cash equivalents comprise the following at the balance sheet date:

	Group	
	2010	2009
	\$′000	\$'000
Cash and bank balances	9,843	24,609
Fixed deposits	2,502	1,885
Bank overdraft, secured (Note 18)		(2,457)
	12,345	24,037

Cash at bank earns interest at floating rates based on daily bank deposit rates. The interest rate on fixed deposits ranged from 1.30% to 3.70% (2009: 1.30% to 3.70%) per annum. The maturity dates of these deposits range from 1 July 2010 to 26 August 2010 (2009: 1 July 2009 to 10 March 2010).

Included in the cash and bank balances is an amount of \$5,799,000 (2009: \$4,929,000) held pursuant to local and foreign Housing Development Act and therefore restricted from use in other operations. Out of this amount, \$1,621,000 (2009: \$1,295,000) are held under the names of director related companies, of which the Company is the beneficiary and has control over.

The Group has pledged a floating charge over the cash and bank balances and fixed deposits, amounting to \$2,598,000 (2009: \$18,972,000) and \$124,000 (2009: \$175,000) as security over the bills payable and unutilised credit facilities respectively (Note 16 and 18).

30 June 2010

## 15. Provisions

		Group	
	2010	2009	
	\$'000	\$'000	
Provision for onerous contracts	833	3,250	
Provision for demurrage	732		
	1,565	3,250	

Provision for onerous contracts represents the estimated loss resulting from steel trading, whereby the Group has an obligation to purchase steel at estimated higher market price to fulfil sales contracts entered into previously at lower contracted prices that were based on market steel prices that were prevailing then. Movements in the provision for onerous contracts are as follows:

	Group	
	2010	2009
	\$'000	\$'000
At 1 July	3,250	4,764
Written back during the year	(2,417)	(1,514)
At 30 June	833	3,250

Towards the end of the financial year, some shipments from a supplier of ferrous scrap were found to contain explosive matter leading to delays in their discharge from the port. The delays extended beyond the balance sheet date. The provision for demurrage represents the estimated port charges arising from such delays up to the estimated date of discharge. Movements in the provision for demurrage are as follows:

	Group	
	<b>2010</b> \$'000	<b>2009</b> \$'000
As 4 Lub.	Ψ	Ψ 000
At 1 July Provision during the year	- 732	-
At 30 June	732	_

30 June 2010

## 16. Trade creditors

	Group	
	2010	2009
	\$'000	\$'000
Financial liabilities at amortised cost		
Current:		
Trade payables	7,553	4,137
Bills payable	11,821	17,445
Rental deposits	685	656
	20,059	22,238
Non-current:		
Rental deposits	429	370

Bills payable of the Group is secured by letters of comfort from the Company and a floating charge over all assets of a subsidiary company.

## 17. Other creditors

	Group		Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Non-financial liabilities				
Advance payment from customers	_	7,413	_	_
Financial liabilities at amortised cost				
Deposits received	287	287	_	_
Sundry creditors	738	632	1	1
Accruals	1,613	1,001	182	181
Accrued development cost	3,494	1,327	_	_
·	6,132	3,247	183	182
Fair value through profit or loss				
Derivative instruments	19	49	_	_
	6,151	10,709	183	182

30 June 2010

## Interest-bearing loans and borrowings

		Gi	roup
		2010	2009
	Maturity	\$'000	\$'000
Financial liabilities at amortised cost			
Current:			
Bank overdraft (Note 14)	On demand	_	2,457
Bank loans	2010	_	4,837
Revolving credit facility	2011	500	500
Term loan	2011	1,034	989
Obligations under finance leases	2011	50	44
		1,584	8,827
Financial liabilities at amortised cost			
Non-current:			
Bank loans	2012	19,950	19,950
Revolving credit facility	2012	16,000	24,500
Term loan	2014	4,008	4,820
Obligations under finance leases	2011-2017	159	41
	_	40,117	49,311

## Bank overdraft and revolving credit facility

Bank overdraft and revolving credit facility are denominated in SGD, bear interest at Nil (2009: 5.25%) per annum and 2.99% to 3.75% (2009: 1.92% to 3.75%) per annum respectively and are secured by on the first legal mortgage over the Group's investment properties, first equity mortgage on the Company's 11,518,000 shares in Angkasa Hong Leong Pte Ltd and personal guarantees of certain Directors.

## Bank loans

The secured bank loans bear interest from 1.64% to 1.98% (2009: 1.55% to 3.81%) per annum and is secured by some of the Group's completed properties and properties under development with a carrying value of \$36,509,000 (2009: \$39,800,000).

## Term Ioan

The secured term loan bears interest from 6.18% to 6.68% (2009: 6.18% to 7.38%) per annum and is secured by one of the Group's completed properties with a carrying value of \$16,857,000 (2009: \$16,867,000).

30 June 2010

## 18. Interest-bearing loans and borrowings (cont'd)

Obligations under finance leases

These obligations are secured by a charge over the leased assets (Note 5). The average discount rate implicit in the leases is 5.15% p.a. (2009: 5.19% p.a.). These obligations are denominated in the respective functional currencies of the relevant entities in the Group.

The future minimum lease payments under finance leases together with the present value of the net minimum lease payments are as follows:

	Minimum payments 2010 \$'000	Present value of payments 2010 \$'000	Minimum payments 2009 \$'000	Present value of payments 2009 \$'000
Within one year	56	50	49	44
After one year but not more than five years	183	159	46	41
Total minimum lease payments Less: Amount representing finance charges	239 (30)	209	95 (10)	85 _
Present value of minimum lease payments	209	209	85	85

## 19. Amounts due to related parties

Amounts due to related parties are non-interest bearing and are repayable on demand. These amounts are unsecured and are to be settled in cash.

## 20. Amounts due to subsidiary companies

Amounts due to subsidiary companies are non-trade related, unsecured, interest-free and has no fixed terms of repayment. The amounts are not due for repayment within the next 12 months and are to be settled in cash.

30 June 2010

## 21. Deferred taxation

	Group	
	2010	2009
	\$'000	\$'000
Deferred tax assets		
At 1 July	1,331	1,781
Additions/(utilisation) during the year	759	(447)
Currency alignment	36	(3)
At 30 June	2,126	1,331
The deferred tax assets relate to the following:		
- unabsorbed tax losses carried forward	1,234	1,114
- other timing differences	973	323
- revaluation of assets	(81)	(106)
	2,126	1,331
Deferred tax liabilities		
At 1 July	1,005	904
Provisions during the year	539	101
At 30 June	1,544	1,005
The deferred tax liabilities relate to the following:		
- revaluation of assets	964	263
- excess of net book value over tax written down value	704	742
- other timing differences	(124)	
	1,544	1,005

## Unrecognised tax losses

At the balance sheet date, the Group has tax losses of approximately \$7,300,000 (2009: \$9,600,000) that are available for offset against future taxable profits of the companies in which the losses arose. The deferred tax benefit relating to these trade losses of approximately \$3,000 (2009: \$515,000) has not been recognised in the financial statements as its realisation is not certain at this junction. The use of these tax losses is subject to the agreement of the tax authorities and compliance with certain provisions of the tax legislation.

30 June 2010

## 22. Share capital

	Company	
	2010	2009
	\$'000	\$'000
Issued and fully paid:		
Balance at beginning and end of year:		
156,453,000 ordinary shares	150,113	150,113

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions. The ordinary shares have no par value.

## 23. Capital reserve, exchange translation reserve

## Capital reserve

Capital reserve comprises revaluation reserves for certain property, plant and equipment and completed properties.

## Exchange translation reserve

The exchange translation reserve represents exchange differences arising from the translation of the financial statements of foreign operations whose functional currencies are different from that of the Group's presentation currency.

## 24. Revenue

	Group	
	2010	2009
	\$′000	\$'000
Sales of goods	96,052	190,164
Sales from property development	24,365	11,727
Rental and service revenue	5,125	5,053
Dividend income from unquoted investments	160	44
	125,702	206,988

30 June 2010

## 25. Cost of sales

	Group	
	2010	2009
	\$'000	\$'000
Included in cost of sales are the following items:		
Direct labour and related costs	1,175	1,779
Operating lease expenses	363	344
Write-back of provision for onerous contracts	(2,417)	(1,514)
(Write-back)/allowance for diminution in inventory	(1,021)	1,021
Inventories recognised as an expense in cost of sales	87,938	174,153
Compensation claim income	(1,392)	(1,238)
Compensation claim expense		560

## Other income

	Group	
	2010	2009
	\$'000	\$'000
Gain on disposal of property, plant and equipment	163	_
Interest income	464	691
Write-back of allowance for foreseeable losses on properties under development	3,500	_
Sundry income	450	391
Fair value gains on derivatives	106	45
	4,683	1,127

Included in the interest income from non-trade receivables is an amount of \$359,000 (2009: \$537,000) from related party for non-trade related balances (Note 7).

During the financial year ended 30 June 2009, the Singapore Finance Minister announced the introduction of a Jobs Credit Scheme (Scheme). Under this Scheme, the Group received a 12% cash grant on the first \$2,500 of each month's wages for each eligible employee on their Central Provident Fund payroll. The Scheme is for eighteen months with effect from 1 January 2009 and the Group received its grant income of \$89,000 (2009: \$38,000). This grant income is captured under "Sundry income".

30 June 2010

## 27. Finance costs

	Group	
	2010	2009
	\$'000	\$'000
		(Restated)
Interest on amounts due to related parties	_	449
Interest on bank overdrafts	35	93
Interest on revolving credit facilities and bank loans	606	634
Interest on hire purchase	6	6
Interest on trust receipts	417	1,205
Others	1	355
	1,065	2,742

# 28. Profit before taxation

This is determined after charging the following:

	Group	
	2010	2009
	\$'000	\$'000
Depreciation of property, plant and equipment	1,190	1,019
(Write-back)/allowance for foreseeable losses in value of		
properties under development	(2,136)	3,610
Allowance for doubtful debts	89	_
Staff costs (Note 29)	2,576	2,726
Carriage outwards	738	1,025
Demurrage charges	732	_
Impairment loss on property, plant and equipment	257	_
Foreign currency loss, net	927	969

## 29. Staff costs

	Group	
	<b>2010</b> \$'000	<b>2009</b> \$'000
Directors of the Company and its subsidiary companies		
- Directors' remuneration	469	445
- CPF contributions	18	18
Key management personnel of the Company and its subsidiary companies		
- Employees' remuneration	505	540
- CPF contributions	41	39
Staff costs		
- Salaries and other benefits	1,420	1,534
- CPF and other defined contributions	123	150
	2,576	2,726

30 June 2010

## 29. Staff costs (cont'd)

The remuneration is paid to Directors and key management officers in their capacity as employees.

	2010	2009
Number of Directors in remuneration bands:		
\$250,000 to below \$500,000	1	1
Below \$250,000	5	5
	6	6
Number of key management officers in remuneration bands:		
Below \$250,000	5	5

#### Taxation 30.

(a) Major components of taxation

Major components of income tax expense for the years ended 30 June were:

	Gı	Group	
	<b>2010</b> \$'000	<b>2009</b> \$'000	
	Ψ 000	Ψ	
Current income tax:			
- Current income taxation			
- Singapore	909	779	
- Foreign	1,521	308	
- Over provision in respect of prior years	(10)	(34)	
	2,420	1,053	
Deferred income tax:			
- Origination and reversal of temporary differences	(324)	1,077	
- Recognition of previously unrecognised tax losses	(563)	(431)	
- Under/(over) provision in respect of prior years	175	(135)	
- Effect of reduction in statutory tax rate	_	50	
	(712)	561	
	1,708	1,614	

30 June 2010

## 30. Taxation (cont'd)

## (b) Relationship between tax expense and accounting profit

A reconciliation between the tax expense and the product of accounting profit multiplied by the applicable tax rates is as follows:

	Group	
	2010	2009
	\$'000	\$'000
Accounting profit	16,223	4,089
Tax at statutory rate of 17% (2009: 17%)	2,758	695
Adjustments:		
Non-deductible expenses	291	1,270
Income not subjected to tax	(1,320)	(56)
Under/(over) provision of tax in respect of prior years	166	(169)
Tax effect on different tax rate of other country	281	158
Utilisation of deferred tax asset not recognised previously	(563)	(431)
Tax effect on benefit from operating losses not recorded	95	97
Effect of reduction in statutory tax rate		50
	1,708	1,614

The Company and its subsidiary companies incorporated in Singapore are subject to income tax at the statutory tax rate of 17% for the financial year ended 30 June 2010 and 30 June 2009. The subsidiary incorporated in Malaysia is subject to income tax at the statutory tax rate of 25% for the financial year ended 30 June 2010 and 30 June 2009.

## 31. Earnings per share

	Group	
	2010	2009
	\$'000	\$'000
Net earnings attributable to ordinary shareholders	12,875	429
Weighted average number of ordinary shares for calculation		
of basic and fully diluted earnings per share ('000)	156,453	156,453
	Cents	Cents
Earnings per share – basic and diluted	8.2	0.3

30 June 2010

## 32. Dividends

	Group and Company	
	<b>2010</b> \$′000	<b>2009</b> \$'000
	\$ 000	\$ 000
Declared and paid during the financial year:		
Dividends on ordinary shares:		
- Final exempt (one tier) dividend for 2008: 0.5 cents per share		782
Proposed but not recognised as a liability as at 30 June:		
Dividends on ordinary shares, subject to shareholders' approval at the AGM:		
- Final exempt (one tier) dividend for 2010: 0.75 cents (2009: Nil cents) per share	1,173	

#### **Related party transactions** 33.

Parties are considered to be related if one party has the ability, directly or indirectly, to control the other party, or exercise significant influence over the other party in making financial and operating decisions. Parties are also considered to be related if they are subject to common control or common significant influence. Related parties may be individuals or corporate entities.

Sale and purchase of goods and services

In addition to the related party information disclosed elsewhere in the financial statements, the following are the transactions entered into by the Group and the Company with related parties:

	Group		Company	
	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000
Dividend income	_	_	(1,650)	_
Management fee paid	76	77	76	77
Purchases of goods	10,433	58,151	_	_
Rental expense	_	_	27	27
Rental and service income	(158)	(310)	_	_
Sale of completed property	_	(5,100)	_	_
Sales of goods	(1,124)	(2,487)		

Compensation of key management personnel

The details of the remuneration are in Note 29.

30 June 2010

## 34. Commitments and contingencies

## (i) Operating lease commitments – as lessee

The Group's industrial buildings, used for its steel business, are constructed on land leased under operating leases. The leasehold land has remaining non-cancellable lease terms of 14 and 22 years. There are no restrictions placed upon the Group by entering into these leases. Operating lease payments recognised in the consolidated statement of comprehensive income during the year amounted to \$363,000 (2009: \$344,000).

Future minimum lease payments payable under these non-cancellable leases as at the balance sheet date are as follows:

	Group	
	2010	2009
	\$'000	\$'000
Within one year	413	363
After one year but not more than five years	1,674	1,587
More than five years	5,260	5,382
	7,347	7,332

## (ii) Operating lease commitments - as lessor

The Group has entered into property leases on its investment properties in Singapore and a completed property held for sale in Malaysia. These non-cancellable leases have remaining lease terms of less than 3 years.

Future minimum lease payments receivable under the leases as at the balance sheet date are as follows:

	Group	
	2010	2009
	\$'000	\$'000
Not later than one year	4,935	3,872
Later than one year but not later than five years	4,194	1,013
	9,129	4,885

30 June 2010

### Commitments and contingencies (cont'd)

### (iii) Capital commitments

Capital expenditure contracted for as at the balance sheet date but not recognised in the financial statements are as follows:

		Group
	<b>2010</b> \$'000	<b>2009</b> \$'000
Capital commitments in respect of property, plant and equipment	676	278

### (iv) Significant commitments

During the financial year, new orders for the Group's steel business were mostly contracted on a variable-price basis. The price is pegged to the cost of steel as published by the Building Construction Authority. At the end of the financial year, total steel deliverable to customers on variable-price contracts ("VPC") amounted to 87% of its total contracts on hand (2009: 11%).

As the selling prices for VPC are not fixed, the economic benefits to be received cannot be ascertained. Due to the long duration of VPC and its re-pricing nature, the purchases of supplies to fulfil such contracts are not yet committed. As such it is also not possible to determine the costs of meeting the Group's obligations on VPC.

For these reasons, VPC have not been included in the assessment on provision for onerous contracts.

### Contingent liabilities

Guarantees

	C	ompany
	2010	2009
	\$'000	\$'000
Guarantees given by the Company to banks in connection		
with bank facilities provided to subsidiary companies	76,213	83,879
Amount utilised in respect of guarantees issued at 30 June	44,913	62,064
, and an extraction of guarantees is also can be carried	1.70.10	0_,00.

30 June 2010

### 35. Segment information

For management purposes, the Group is organized into business units based on their products and services, and has four reportable segments as follows:

- (i) The steel trading segment is a supplier of steel reinforcement bars (rebars) for building construction and civil works. It also provides services to cut, bend or assemble the rebars to customer requirements.
- (ii) The property development segment is in the business of building residential, commercial and industrial properties for sale.
- (iii) The property rental segment owns, manages and leases industrial and commercial properties.
- (iv) The investment holding segment manages the Group's long-term investments.

Management monitors the operating results of its business segments separately for making decisions on resource allocation and performance assessment. Segment performance is evaluated on operating profit or loss. Group financing (including finance costs) and taxation are managed on a group basis and are not allocated to the segments.

Transfer prices between operating segments are on an arm's length basis in a manner similar to transactions with third parties.

30 June 2010

### 35. Segment information (cont'd)

	<b>Steel 2010</b> \$'000	trading 2009 \$'000		perty ppment 2009 \$'000		perty ntal 2009 \$'000	Invest hold 2010 \$'000		<b>Elimin 2010</b> \$'000	2009 \$'000	Conso 2010 \$'000	olidated 2009 \$'000
Revenue:												
Sales to external												
customers	96,052	190,164	24,365	11,727	5,125	5,053	_	_	_	_	125,542	206,944
Investment income	_	-	_	-	-	_	160	44	_	_	160	44
Inter-segment sales	-	_	-	-	27	27	-	-	(27)	(27)	-	_
												·
Total revenues	96,052	190,164	24,365	11,727	5,152	5,080	160	44	(27)	(27)	125,702	206,988
Results:												
Interest income	_	_	464	670	_	21	_	_	_	_	464	691
Depreciation of property, plant and												
equipment	(941)	(846)	_	_	(248)	(172)	(1)	(1)	_	_	(1,190)	(1,019)
Write-back of provision												
for onerous contract	(2,417)	(1,514)	_	-	-	_	-	_	-	_	(2,417)	(1,514)
(Write-back)/allowance for foreseeable loss on properties under			(2.126)	2.610							(2.126)	2.610
development (Write-back)/ allowance	_	_	(2,136)	3,610	_	_	_	_	_	_	(2,136)	3,610
for diminution in inventory	(1,021)	1.021	_	_	_	_	_	_	_	_	(1,021)	1.021
Fair value gain/(loss) on	(1,70=1,7	.,,=.									.,	,-
investment properties	-	-	_	-	3,800	(2,000)	-	_	_	-	3,800	(2,000)
Operating profit	4,663	6,710	6,491	(698)	7,282	1,199	3,502	(380)	(4,650)	_	17,288	6,831
Finance costs											(1,065)	(2,742)
Profit before taxation											16,223	4,089

30 June 2010

### 35. Segment information (cont'd)

	Steel	trading		perty opment		perty ental		tment ding	Elimi	nations	Cons	olidated
	2010	2009	2010	2009	2010	2009	2010	2009	2010	2009	2010	2009
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Assets and liabilities:												
Segment assets	62,938	77,471	98,893	102,385	100,528	100,660	33,408	31,035	(47,316)	(43,074)	248,451	268,477
Tax assets											2,126	1,331
Total assets											250,577	269,808
Segment liabilities	20,853	39,163	5,561	10,017	31,651	29,409	17,898	16,019	(47,316)	(43,074)	28,647	51,534
Tax liabilities Loans and											2,912	1,795
borrowings											41,701	58,138
Total liabilities											73,260	111,467
Other segment information:												
Capital expenditure	485	2,233			665	286	_			_	1,150	2,519

### **Geographical information**

Revenue and non-current assets information based on the geographical location of customers and assets respectively are as follows:

	Singapore		Ma	alaysia	Consolidated		
	2010	2009	2010	2009	2010	2009	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	
Segment revenue	111,006	200,489	14,696	6,499	125,702	206,988	
Non-current assets	133,189	129,169	18,479	20,818	151,668	149,987	

Non-current assets information presented above consist of investment properties, property, plant and equipment, long-term investments, and properties under development as presented in the consolidated balance sheet.

30 June 2010

### Subsidiary companies

The subsidiary companies at 30 June are:

Name of company	Principal activities	Country of incorporation and place of business	Percentage of equity held		
Held by the Company:			<b>2010</b> %	<b>2009</b> %	
* Che Kiang Realty Sdn Bhd	Property development	Malaysia	100	100	
Cite Klarig Realty Sull Bild	Property development	ividiaysia	100	100	
Teck Chiang Realty Private Limited	Investment holding, property investment and development and general merchants	Singapore	100	100	
Angkasa Hong Leong Pte Ltd	Importers, exporters and distributors of steel and iron products and commission agents	Singapore	50 plus 1 share	50 plus 1 share	
LTC Building Materials Pte Ltd	Steel trading	Singapore	100	100	
Held through Teck Chiang Realty Private Limited:					
Teck Chiang (International) Pte Ltd	Investment holding	Singapore	100	100	
Held through Angkasa Hong Leong Pte Ltd:					
Angkasa Welded Mesh Pte Ltd	Dormant	Singapore	51	51	

<sup>\*</sup> Audited by Ernst & Young, Malaysia (associate firm of Ernst & Young LLP, Singapore).

30 June 2010

### 37. Financial risk management objectives and policies

The Group and the Company is exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks include credit risk, liquidity risk, interest rate risk and foreign currency risk. The Board of Directors reviews and agrees policies and procedures for the management of these risks. The Audit Committee provides independent oversight to the effectiveness of the risk management process. It is, and has been throughout the current and previous financial year the Group's policy that no derivatives shall be undertaken except for the use as hedging instruments where appropriate and cost-efficient. The Group and the Company do not apply hedge accounting.

The following sections provide details regarding the Group's and Company's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks.

### (a) Credit risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Group's and the Company's exposure to credit risk arises primarily from trade receivables. For other financial assets (including cash and cash equivalents and derivatives), the Group and the Company minimise credit risk by dealing with high credit rating counterparties.

The Group's objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposure. The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis with the result that the Group's exposure to bad debts is not significant.

Exposure to credit risk

At the balance sheet date, the Group's and the Company's maximum exposure to credit risk is represented by:

- the carrying amount of each class of financial assets recognised in the balance sheets, including derivatives with positive fair values; and
- a nominal amount of \$44,913,000 (2009: \$62,064,000) relating to corporate guarantees provided by the Company for the bank loans taken by subsidiary companies.

Information regarding credit enhancements for trade debtors is disclosed in Note 12.

30 June 2010

### Financial risk management objectives and policies (cont'd)

#### Credit risk (cont'd) (a)

Credit risk concentration profile

The analysis of the Group's trade receivables by geographical and business segments are as follows:

	20	10	2009	
	\$'000	% of total	\$'000	% of total
Group				
By geographical:				
Singapore	18,119	82	21,489	90
Malaysia	4,083	18	2,472	10
	22,202	100	23,961	100
By business:				
Steel trading	18,695	84	21,235	89
Property development	3,119	14	2,435	10
Property rental	388	2	291	1
	22,202	100	23,961	100

The Group determines credit risk concentration for its Steel and Property related businesses separately.

Property development and property rental business

Trade debtors for these business segments do not have concentration of credit risk as the customers are individuals or corporates of diverse background or nature.

### Steel business

There is no significant concentration of credit risk except that customers are predominantly in the construction industry. As at 30 June 2010, approximately 85% (2009: 50%) of the trade debtors of the Steel business are due from the top 4 customers who are key players in the local construction industry.

Financial assets that are neither past due nor impaired

Trade and other receivables that are neither past due nor impaired are creditworthy debtors with good payment record with the Group. Cash and cash equivalents and derivatives that are neither past due nor impaired are placed with or entered into with reputable financial institutions or companies.

Financial assets that are either past due or impaired

Information regarding financial assets that are either past due or impaired is disclosed in Note 12.

30 June 2010

### 37. Financial risk management objectives and policies (cont'd)

### (b) Liquidity risk

Liquidity risk is the risk that the Group or the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Group's and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Group's and the Company's objective is to maintain a balance between continuity of funding and flexibility through the use of stand-by credit facilities.

The Board and the management of the Group constantly reviews its cash and borrowing position to ensure that the Group maintains sufficient liquidity to meet its obligations as and when they fall due.

The table below summarises the maturity profile of the Group's and the Company's financial assets and liabilities at the balance sheet date based on contractual undiscounted repayment obligations.

		20	010		2009			
	1 year or	1 to 5	Over 5	Total	1 year or	1 to 5	Over 5	Total
	less	years	years		less	years	years	
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Group								
Financial assets								
Amounts due from related parties	2,532	2,616	-	5,148	10,132	-	_	10,132
Long-term investments	_	_	3,730	3,730	_	-	3,720	3,720
Trade debtors	22,202	_	_	22,202	23,961	_	_	23,961
Other debtors	1,171	_	_	1,171	464	_	_	464
Cash and bank balances	9,843	_	_	9,843	24,609	_	_	24,609
Fixed deposits	2,502			2,502	1,885			1,885
Total undiscounted financial assets	38,250	2,616	3,730	44,596	61,051	_	3,720	64,771
Financial liabilities								
Trade creditors	20,059	429	_	20,488	22,238	370	_	22,608
Other creditors	6,151	_	_	6,151	3,296	_	_	3,296
Interest-bearing loans and borrowings	1,666	42,661	_	44,327	8,957	52,297	_	61,254
Amounts due to related parties	443			443	14,967			14,967
Total undiscounted financial liabilities	28,319	43.090	_	71,409	49,458	52,667	_	102.125

30 June 2010

### Financial risk management objectives and policies (cont'd)

#### (b) Liquidity risk (cont'd)

		20	10		2009			
	1 year or less	1 to 5 years	Over 5 years	Total	1 year or less	1 to 5 years	Over 5 years	Total
	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000	\$'000
Company								
Financial assets								
Amount due from a subsidiary company	_	-	29,641	29,641	-	-	27,286	27,286
Long-term investments	_	-	380	380	_	-	380	380
Other debtors	_	-	-	_	2	-	_	2
Cash and bank balances	20	_		20	15	_	_	15
Total undiscounted financial assets	20		30,021	30,041	17		27,666	27,683
Financial liabilities								
Other creditors	183	_	_	183	182	_	_	182
Amounts due to related parties	15	_	-	15	22	_	_	22
Amounts due to subsidiary								
companies			16,742	16,742			14,773	14,773
Total undiscounted financial liabilities	198	_	16,742	16,940	204	_	14,773	14,977

### Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's and the Company's financial instruments will fluctuate because of changes in market interest rates. The Group's and the Company's exposure to interest rate risk arises primarily from their interest-bearing financial liabilities.

The Group's policy is to manage interest cost using a mix of fixed and floating rate debts. To manage this mix in a cost-efficient manner, the Group enters into interest rate swap. At the balance sheet date, after taking into account the effect of an interest rate swap, approximately 12% (2009: 9%) of the Group's interest-bearing financial liabilities are at fixed interest rates. The table in Note 37(b) summarises the interest-bearing financial liabilities of the Group and the Company.

Sensitivity analysis for interest rate risk

At the balance sheet date, if interest rates had been 75 (2009: 75) basis points lower/higher with all other variables held constant, the Group's profit net of tax would have been \$284,000 (2009: \$485,000) higher/lower, arising mainly as a result of lower/higher interest expense on floating rate interest-bearing financial liabilities.

30 June 2010

### 37. Financial risk management objectives and policies (cont'd)

### (d) Foreign currency risk

The Group enters into fixed price contracts, mainly in US Dollars (USD) and Malaysian Ringgit (RM), with its suppliers for the purchase of steel. The Group is thus exposed to transactional foreign currency exposure dependent on the timing of its future purchases and when the liabilities are settled or are converted into the functional currency. Approximately 95% (2009: 76%) of the Group's steel purchases is denominated in foreign currencies.

The Group also hold cash and cash equivalents denominated in foreign currencies for working capital purposes. At balance sheet date, such foreign currency balances amount to \$8,121,000 and \$73,000 (2009: \$6,875,000 and \$95,000) in RM and USD respectively.

Unless there is persistent weakness in the trend of the USD, the Group uses forward currency contracts to hedge between 50% to 100% of its anticipated steel purchases denominated in USD.

At 30 June 2010, the Group had hedged 50% (2009: 26%) of its foreign currency denominated purchases.

The Group is also exposed to currency translation risk arising from its net investment in a subsidiary in Malaysia. The Group uses its borrowings from the subsidiary denominated in Malaysian Ringgit as a natural partial hedge against its cost of investment.

Sensitivity analysis for foreign currency risk

The following table demonstrates the sensitivity to a reasonably possible change in the USD and Ringgit exchange rate (against SGD), with all other variables held constant, of the Group's profit net of tax and equity, for the foreign currency risks to which it was exposed to at the balance sheet date.

	20	2009		
	Profit net of tax \$'000	Equity \$'000	Profit net of tax \$'000	Equity \$'000
USD				
- strengthened 3% (2009: 6%)	(252)	(252)	(402)	(402)
- weakened 3% (2009: 6%)	252	252	402	402
RM				
- strengthened 3% (2009: 1%)	(520)	(520)	(112)	(112)
- weakened 3% (2009: 1%)	520	520	112	112

30 June 2010

#### 38. **Financial instruments**

### Classification of financial instruments

Set out below is a comparison by category of carrying amounts of all the Group's and Company's financial instruments that are carried in the financial statements:

			Group	C	ompany
	Note	2010	2009	2010	2009
		\$′000	\$'000	\$'000	\$'000
Financial assets					
Available for sale					
Long-term investments	8	3,730	3,720	380	380
Fair value through profit or loss					
Other debtors	13	109	3	_	
Loan and receivables					
Subsidiary companies	6	_	_	29,641	27,286
Amount due from related parties	7	5,148	10,132	_	_
Trade debtors	12	22,202	23,961	_	_
Other debtors	13	1,062	461	_	2
Fixed deposits	14	2,502	1,885	-	_
Cash and bank balances	14	9,843	24,609	20	15
		40,757	61,048	29,661	27,303
Financial liabilities					
Fair value through profit or loss					
Other creditors	17	19	49	_	
At amortised cost					
Trade creditors	16	20,488	22,608	_	_
Other creditors	17	6,132	3,247	183	182
Interest-bearing loans and borrowings	18	41,701	58,138	_	_
Amounts due to related parties	19	443	14,967	15	22
Amounts due to subsidiary companies	20			16,742	14,773
		68,764	98,960	16,940	14,977

30 June 2010

### 38. Financial instruments (cont'd)

### A. Fair value of financial instruments that are carried at fair value

All financial instruments carried at fair value by the Company is carried at "significant other observable" (Level 2) fair value hierarchy.

These financial instruments are Long-term investments (Note 8) and Derivatives (Note 13 and 17).

Fair value hierarchy

The Company classify fair value measurement according to the fair value hierarchy that reflects the significance of the inputs used in making the measurements. The fair value hierarchy have the following levels:

- Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities;
- Level 2 Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices), and
- · Level 3 Inputs for the asset or liability that are not based on observable market data (unobservable inputs).

Long-term investments (Note 8): These investments are valued using valuation models which uses both observable and non-observable data. The non-observable inputs to the models include assumptions regarding the future financial performance of the investee, its risk profile and economic assumptions regarding the industry and geographical jurisdiction in which the investee operates.

Derivatives (Note 13 and 17): Forward currency contracts and interest rate swap contracts are valued using a valuation technique with market observable inputs. The most frequently applied valuation techniques include forward pricing and swap models, using present value calculations. The models incorporate various inputs including the credit quality of counterparties, foreign exchange spot and forward rates and interest rate curves.

The fair values of derivative instruments are as follows:

	Group						
	To Notiona	Aggregate net fair value					
	2010	2009	2010	2009			
	\$'000	\$'000	\$'000	\$'000			
Interest rate swap contract	5,000	5,000	(19)	(49)			
Forward foreign exchange contracts	10,296	5,519	109	3			

30 June 2010

#### 38. Financial instruments (cont'd)

#### Fair value of financial instruments that are carried at fair value (cont'd) Α.

The fair value of forward currency contracts is calculated by reference to current forward exchange rates for contracts with similar maturity profiles. The fair value of interest rate swap contracts is determined by reference to market values for similar instruments.

The Group did not enter into any other derivative instrument for the year ended 30 June 2010 and 30 June 2009.

#### R Fair value of financial instruments by classes that are not carried at fair value and whose carrying amounts are reasonable approximation of fair value

Amount due from related parties (Note 7), Trade debtors (Note 12), Other debtors (Note 13), Trade creditors (Note 16), Other creditors (Note 17), Interest-bearing loans and borrowings (Note 18) and Amounts due to related parties (Note 19).

The carrying amounts of these financial assets and liabilities are reasonable approximation of fair values, either due to their short-term nature or that they are floating rate instruments that are re-priced to market interest rates on or near the balance sheet date.

### Fair value of financial instruments by classes that are not carried at fair value and whose carrying amounts are not reasonable approximation of fair value

The fair value information has not been disclosed for the amount due from subsidiary companies (Note 6) as timing of the future cash flow repatriation and hence fair value cannot be estimated reliably.

#### 39. Capital management

The primary objective of the Group's capital management is to ensure that it maintains healthy capital ratios in order to support its business and maximise shareholder value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the years ended 30 June 2009 and 2010.

The Group monitors capital using a gearing ratio, which is net debt divided by total equity plus net debt. The Group includes within net debt, loans and borrowings, trade and other creditors, amounts due to related parties, less cash, bank balances and fixed deposits. Equity includes equity attributable to the equity holders of the Company and minority interests.

30 June 2010

### 39. Capital management (cont'd)

	Group	
	2010	2009
	\$′000	\$'000
Provisions	1,565	3,250
Trade creditors	20,488	22,608
Other creditors	6,151	10,709
Interest-bearing loans and borrowings	41,701	58,138
Amounts due to related parties	443	14,967
Cash and bank balances	(9,843)	(24,609)
Fixed deposits	(2,502)	(1,885)
Net debt	58,003	83,178
Total equity	177,317	158,341
Equity and net debt	235,320	241,519
Gearing ratio	25%	34%

### 40. Comparatives

Certain comparative figures in the statement of comprehensive income have been reclassified to conform with changes in presentation in the current financial year as follows:

	As reclassified	As previously reported	
	2009	2009	
	\$'000	\$'000	
Statement of comprehensive income:			
Cost of sales	187,727	186,925	
Selling and distribution	1,424	_	
Administrative expenses	5,664	_	
Other operating expenses	4,469	8,569	
Finance costs	2,742	2,787	
Salaries and employee benefits	_	2,726	
Depreciation of property, plant and equipment		1,019	

### 41. Authorisation of financial statements

The financial statements for the financial year ended 30 June 2010 were authorised for issue in accordance with a resolution of the Directors on 9 September 2010.

# **ANALYSIS OF SHAREHOLDINGS**

### As at 9 September 2010

Issued and fully paid-up capital : \$\$150,112,500

No. of shares issued : 156,453,000 ordinary shares Class of shares : Ordinary shares fully paid

Voting rights : 1 Vote per share

No. of treasury shares held : Nil

### **DISTRIBUTION OF SHAREHOLDINGS AS AT 9 SEPTEMBER 2010**

Size of Shareholdings	No of Shareholders	%	No of Shares	%
1 - 999	1,100	11.58	327,090	0.21
1,000 - 10,000	7,726	81.33	14,922,959	9.54
10,001 - 1,000,000	661	6.96	36,787,901	23.51
1,000,001 and above	12	0.13	104,415,050	66.74
Total	9,499	100.00	156,453,000	100.00

# TWENTY LARGEST SHAREHOLDERS AS AT 9 SEPTEMBER 2010

No.	Name of Shareholder	No. of Shares	<u>%</u>
			_
1	Lion Investment (Singapore) Pte Ltd	53,100,000	33.94
2	UOB Kay Hian Pte Ltd	10,473,200	6.70
3	Lion Realty Pte Ltd	9,950,000	6.36
4	Lion Holdings Sdn Bhd	6,498,571	4.15
5	The Brooklands Selangor Rubber Company Limited	5,583,000	3.57
6	Andalas Development Sdn Bhd	4,961,000	3.17
7	Lion Enterprise (Kuala Lumpur) Sdn Bhd	3,451,429	2.21
8	Umatrac Enterprises Sdn Bhd	3,275,000	2.09
9	Hong Leong Finance Nominees Pte Ltd	3,085,000	1.97
10	DBS Vickers Securities (S) Pte Ltd	1,493,450	0.95
11	Morph Investments Ltd	1,398,000	0.89
12	United Overseas Bank Nominees (Pte) Ltd	1,146,400	0.73
13	Tan Boon Kay	965,000	0.62
14	Yim Chee Tong	948,000	0.61
15	Ching Kwong Yew	935,000	0.60
16	Vellayappan S/O Karruppiah	849,000	0.54
17	Chiam Hock Poh	799,000	0.51
18	Neo Aik Soo	708,000	0.45
19	Ng Chwee Cheng	708,000	0.45
20	Thiang Thin Poh Joseph	650,000	0.42
	Total:	110,977,050	70.93

### SHAREHOLDINGS IN THE HANDS OF PUBLIC AS AT 9 SEPTEMBER 2010

On the basis of the information available to the Company, approximately 37.2% of the equity securities of the Company are held in the hands of the public. This is in compliance with Rule 723 of the Listing Manual of the SGX-ST, which requires at least 10% of a listed issuer's equity securities to be held by the public.

### SUBSTANTIAL SHAREHOLDERS

### As at 9 September 2010

	Direct Interest		Deemed Interest	
Name of Shareholder	No. of Shares	Percentage	No. of Shares	Percentage
Lion Investment (Singapore) Pte Ltd	53,100,000	33.94%	-	-
Tan Sri Cheng Yong Kim (2)	50,000	0.03%	53,100,000	33.94%
Lion Realty Private Limited (3)	9,950,000	6.36%	23,952,000	15.31%
Lion Holdings Sdn Bhd (4)	9,950,000	6.36%	-	-
Angkasa Marketing (Singapore) Pte Ltd (5)	10,000,000	6.39%	-	-
The Brooklands Selangor Rubber Company Limited (6)	5,583,000	3.57%	4,961,000	3.17%
Cheng Theng Kee (1)	300,000	0.19%	53,134,000	33.96%
Tan Sri Cheng Heng Jem (7)	-	-	33,902,000	21.67%
Lancaster Trading Company Limited (8)	-	-	9,950,000	6.36%
William Cheng Sdn Bhd (8)	-	-	9,950,000	6.36%
Utara Enterprise Sdn Bhd (8)	-	-	9,950,000	6.36%
Akurjaya Sdn Bhd (9)	-	-	10,544,000	6.74%
ACB Resources Berhad (10)	-	-	23,919,000	15.29%
(formerly known as "Amsteel Corporation Berhad")				
Lion Corporation Berhad (11)	-	-	23,952,000	15.31%
Horizon Towers Sdn Bhd (3)	-	-	23,952,000	15.31%
Lion Development (Penang) Sdn Bhd (3)	-	-	23,952,000	15.31%
LDH (S) Pte. Ltd. (12)	-	-	23,952,000	15.31%
Lion Diversified Holdings Berhad (12)	-	-	23,952,000	15.31%
LLB Steel Industries Sdn Bhd (12)	-	-	23,952,000	15.31%
Steelcorp Sdn Bhd (12)	-	-	23,952,000	15.31%
Amsteel Mills Sdn Bhd (12)	-	-	23,952,000	15.31%
Lion Industries Corporation Berhad (13)	33,000	0.02%	23,919,000	15.29%

### Notes:-

- (1) Mr Cheng Theng Kee is deemed to be interested in 53,134,000 shares comprising 53,100,000 shares held by Lion Investment (Singapore) Pte Ltd and 34,000 shares held by his spouse, Madam Chen Shok Ching.
- (2) Tan Sri Cheng Yong Kim, who is a son of Mr Cheng Theng Kee, is deemed to be interested in 53,100,000 shares held by Lion Investment (Singapore) Pte Ltd.
- (3) Lion Realty Private Limited, Horizon Towers Sdn Bhd and Lion Development (Penang) Sdn Bhd are deemed to be interested in 23,952,000 shares held by in the Lion Corporation Berhad.
- (4) Lion Holdings Sdn Bhd is the beneficial owner of 3,451,429 shares registered under Lion Enterprise (Kuala Lumpur) Sdn Bhd.
- (5) Angkasa Marketing (Singapore) Pte Ltd is the beneficial owner of 10,000,000 shares registered under RHB Investment Bank Berhad.
- (6) The Brooklands Selangor Rubber Company Limited is deemed to be interested in the 4,961,000 shares held by Andalas Development Sdn Bhd.
- (7) Tan Sri Cheng Heng Jem is deemed to be interested in 33,902,000 shares comprising 23,952,000 shares held by Lion Corporation Berhad and 9,950,000 shares held by Lion Holdings Sdn Bhd.
- (8) Lancaster Trading Company Limited, William Cheng Sdn Bhd and Utara Enterprise Sdn Bhd are deemed to be interested in the 9,950,000 shares held by Lion Holdings Sdn Bhd.
- (9) Akurjaya Sdn Bhd is deemed to be interested in 10,544,000 shares comprising 4,961,000 shares held by Andalas Development Sdn Bhd and 5,583,000 shares held by The Brooklands Selangor Rubber Company Limited.
- (10) ACB Resources Berhad is deemed to be interested in 23,919,000 shares comprising 10,544,000 shares held by Akurjaya Sdn Bhd, 10,000,000 shares held by Angkasa Marketing (Singapore) Pte Ltd, 100,000 shares held by Silverstone Corporation Berhad and 3,275,000 shares held by Umatrac Enterprises Sdn Bhd.
- (11) Lion Corporation Berhad is deemed to be interested in 23,952,000 shares comprising 23,919,000 shares held by ACB Resources Berhad and 33,000 shares held by Lion Industries Corporation Berhad.
- (12) LDH (S) Pte. Ltd., Lion Diversified Holdings Berhad, LLB Steel Industries Sdn Bhd, Steelcorp Sdn Bhd and Amsteel Mills Sdn Bhd are deemed to be interested in 23,952,000 shares held by Lion Corporation Berhad.
- (13) Lion Industries Corporation Berhad is deemed to be interested in 23,919,000 shares held by ACB Resources Berhad.

### NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN THAT the Annual General Meeting of Lion Teck Chiang Limited (the "Company") will be held at 10 Arumugam Road #10-00, Lion Building A, Singapore 409957 on Friday, 22 October 2010 at 11.00 a.m. to transact the following business:-

### **AS ORDINARY BUSINESS**

- To receive and adopt the Audited Accounts and Report of the Directors and Auditors of the Company for the year ended 30 June 2010. (Resolution 1)
- 2. To declare a first and final (one-tier) tax exempt dividend of 0.75 cents per ordinary share for the year ended 30 June (Resolution 2)
- To re-elect Tan Sri Cheng Heng Jem, a Director retiring pursuant to Article 91 of the Company's Articles of Association. (Resolution 3)
- 4. To pass the following resolutions under Section 153(6) of the Companies Act (Chapter 50 of Singapore) (the "Companies Act"):-
  - That pursuant to Section 153(6) of the Companies Act, Mr Cheng Theng Kee be and is hereby re-appointed as a Director of the Company to hold office until the conclusion of the next Annual General Meeting of the Company. (Resolution 4a)
  - That pursuant to Section 153(6) of the Companies Act, Mr Ong Teong Wan be and is hereby re-appointed as a Director of the Company to hold office until the conclusion of the next Annual General Meeting of the (Resolution 4b) Company.
    - Mr Ong Teong Wan will, upon re-appointment, remain as Chairman of the Audit Committee and Nominating Committee and as a member of the Remuneration Committee and will be considered independent.
- 5. To approve the payment of Directors' fees of S\$84,000 for the year ended 30 June 2010 (2009: S\$80,500). (Resolution 5)
- To re-appoint Messrs Ernst & Young LLP as Auditors of the Company and to authorise the Directors to fix their 6. remuneration. (Resolution 6)

### **AS SPECIAL BUSINESS**

To consider and, if thought fit, to pass, with or without amendments, the following resolutions as Ordinary Resolutions:-

#### 7. **General Mandate to Directors to Issue Shares**

THAT pursuant to Section 161 of the Companies Act, authority be and is hereby given to the Directors of the Company to:

- issue shares in the capital of the Company ("shares") (whether by way of rights, bonus or otherwise); (a) (i) and/or
  - make or grant offers, agreements or options (collectively, "Instruments") that might or would require shares to be issued, including but no limited to the creation and issue of (as well as adjustments to) warrants, debentures or other instruments convertible into shares;
  - at any time and upon such terms and conditions and for such purposes and to such persons as the Directors may in their absolute discretion deem fit; and
- (notwithstanding the authority conferred by this Resolution may have ceased to be in force) issue shares in pursuance of any Instrument made or granted by the Directors while this Resolution was in force,

### NOTICE OF ANNUAL GENERAL MEETING

### AS SPECIAL BUSINESS (CON'T)

#### 7. General Mandate to Directors to Issue Shares (cont'd)

provided that:

- the aggregate number of shares to be issued pursuant to this Resolution (including shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed 50% of the total number of issued shares (excluding treasury shares) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below), of which the aggregate number of shares to be issued other than on a pro rata basis to shareholders of the Company (including shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed 20% of the total number of issued shares (excluding treasury shares) in the capital of the Company (as calculated in accordance with sub-paragraph (2) below);
- (subject to such manner of calculation as may be prescribed by the Singapore Exchange Securities Trading Limited ("SGX-ST")) for the purpose of determining the aggregate number of shares that may be issued under sub-paragraph (1) above, the total number of issued shares (excluding treasury shares) shall be based on the total number of issued shares (excluding treasury shares) in the capital of the Company at the time this Resolution is passed, after adjusting for:
  - (i) new shares arising from the conversion or exercise of any convertible securities or share options or vesting of share awards which are outstanding or subsisting at the time this Resolution is passed; and
  - (ii) any subsequent bonus issue, consolidation or subdivision of shares;
- in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the Listing Manual of the SGX-ST for the time being in force (unless such compliance has been waived by the SGX-ST) and the Articles of Association for the time being of the Company; and
- (unless revoked or varied by the Company in general meeting) the authority conferred by this Resolution shall continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is the earlier. (See Explanatory Note i) (Resolution 7)

#### 8. Renewal of the Shareholders' Mandate for Interested Person Transactions

THAT for the purpose of Chapter 9 of the Listing Manual of the SGX-ST ("Chapter 9"):-

- approval be and is hereby given for the Company, its subsidiaries and its associated companies which are entities at risk as defined under Chapter 9, to enter into any of the transactions falling within the categories of Interested Person Transactions as described on page 17 of this Annual Report, with any person who falls within the classes of Interested Persons as described on page 17 of this Annual Report, provided that such transactions are made on normal commercial terms, are not prejudicial to the interests of the Company and its minority shareholders and in accordance with the review procedures for Interested Person Transactions set out on pages 18 to 20 of this Annual Report (the "IPT Mandate");
- the IPT Mandate shall, unless revoked or varied by the Company in general meeting, continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is the earlier;
- the Audit Committee of the Company be and is hereby authorised to take such action as it deems proper in respect of such procedures and/or to modify or implement such procedures as may be necessary to take into consideration any amendment to Chapter 9 which may be prescribed by the SGX-ST from time to time; and
- authority be given to the Directors to complete and do all such acts and things (including, without limitation, executing all such documents as may be required) as they may consider expedient or necessary or in the interests of the Company to give effect to the IPT Mandate and/or this Resolution. (See Explanatory Note ii)

## NOTICE OF ANNUAL GENERAL MEETING

### AS SPECIAL BUSINESS (CON'T)

To transact such other ordinary business as can be transacted at an Annual General Meeting of the Company.

By Order of the Board

Silvester Bernard Grant Company Secretary

Singapore, 5 October 2010

Explanatory Note on Special Business to be transacted:-

- (i) Resolution 7 proposed in item 7 above, if passed, authorises the Directors of the Company to issue shares in the capital of the Company and to make or grant instruments (such as warrants or debentures) convertible into shares, and to issue shares in pursuance of such instruments, up to an amount not exceeding in total 50% of the total number of issued shares (excluding treasury shares) in the capital of the Company, with a sub-limit of 20% of the total number of issued shares (excluding treasury shares) in the capital of the Company for issues other than on a pro rata basis to shareholders.
- Resolution 8 proposed in item 8 above, if passed, renews the IPT Mandate and allows the Company, its subsidiaries and its associated companies who are entities at risk as defined under Chapter 9 to enter into certain interested person transactions as described on page 17 of this Annual Report and will empower the Directors to do all acts necessary to give effect to the IPT Mandate. This authority will, unless previously revoked or varied by the Company at a general meeting, expire at the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is the earlier.

### Notes:

A member of the Company entitled to attend and vote at the above meeting is entitled to appoint not more than two proxies to attend at the same meeting. Where a member appoints more than one proxy, he shall specify the proportion of his shareholding to be represented by each proxy. A proxy need not be a member of the Company.

The instrument appointing a proxy must be deposited at the Registered Office of the Company at 10 Arumugam Road #10-00, Lion Building A, Singapore 409957, not less than 48 hours before the time appointed for holding the meeting.

### **NOTICE OF BOOKS CLOSURE**

NOTICE IS HEREBY GIVEN THAT the Transfer Books and Register of Members of the Company will be closed on 9 November 2010, for the preparation of dividend warrants. Duly completed transfers received by the Company's Registrar, B.A.C.S. Private Limited, 63 Cantonment Road, Singapore 089758 up to the close of business at 5.00 p.m. on 8 November 2010 will be registered to determine shareholders' entitlement to the proposed first and final dividend.

The proposed first and final dividend if approved at the Annual General Meeting will be paid on 22 November 2010.

# **PROXY FORM**

### **LION TECK CHIANG LIMITED**

Company Registration No. 196400176K (Incorporated in the Republic of Singapore)

### IMPORTANT: FOR CPF INVESTORS ONLY

- This Annual Report is forwarded to you at the request of your CPF
   Approved Nominee and is sent SOLELY FOR YOUR INFORMATION
   ONLY
- This Proxy Form is therefore not valid for use by CPF Investors and shall be ineffective for all intents and purposes if used or purported to be used by them.

I/We, _							(Name)
of							(Address)
being a	member/members o	f LION TECK CHIANG LIMI	TED hereby a <sub>l</sub>	opoint :			
Name		Address		NRIC/ Passport No.		Proportion of Shareholdings (%)	
and/o	r (delete as appropria	te)					
or failing him/her, the Chairman of the Meeting as my/our proxy/proxies to attend and to vote for me/us on my/our behalf and, if necessary, to demand a poll, at the Annual General Meeting of the Company to be held at 10 Arumugam Road #10-00, Lion Building A, Singapore 409957 on Friday, 22 October 2010 at 11.00 a.m., and at any adjournment(s) thereof.  (Please indicate with an "X" in the spaces provided whether you wish your vote(s) to be cast for or against the Resolutions as set out in the Notice of Annual General Meeting. In the absence of specific directions, the proxy/proxies will vote or abstain as he/they may think fit, as he/they will on any other matter arising at the Annual General Meeting.)							
No.	Ordinary Resolutions : For Against					Against	
1.	Adoption of Audited Accounts, Directors' Report and Auditors' Report						
2.	Declaration of first and final dividend						
3.	Re-election of Tan Sri Cheng Heng Jem as a Director of the Company						
4a.	a. Re-appointment of Mr Cheng Theng Kee as a Director of the Company						
4b.	. Re-appointment of Mr Ong Teong Wan as a Director of the Company						
5.	Approval of Directors' Fees						
6.	Re-appointment of Messrs Ernst & Young LLP as Auditors of the Company and to authorise the Directors to fix their remuneration						
7.	General Mandate to Directors to issue shares and convertible securities						
8.	8. Renewal of the Shareholders' Mandate for Interested Person Transactions						
Dated t	his day o	f	2010.			I	
				Total No. of Share	es in:	No.	of Shares
				(1) CDP Register			
				(2)Register of Me	mbers		

Signature(s) of Member(s)/Corporation's Common Seal

### Notes:

- 1. Please insert the total number of shares held by you. If you have shares entered against your name in the Depository Register (as defined in Section 130A of the Companies Act, (Chapter 50 of Singapore)), you should insert that number of shares. If you have shares registered in your name in the Register of Members, you should insert that number of shares. If you have shares entered against your name in the Depository Register and shares registered in your name in the Register of Members, you should insert the aggregate number of shares entered against your name in the Depository Register and registered in your name in the Register of Members. If no number is inserted, the instrument appointing a proxy or proxies shall be deemed to relate to all the shares held by you.
- 2. A member of the Company entitled to attend and vote at a meeting of the Company is entitled to appoint one or two proxies to attend and vote in his stead and such proxy need not be a member of the Company.
- 3. Where a member appoints more than one proxy, the appointments shall be invalid unless he specifies the proportion of his shareholding (expressed as a percentage of the whole) to be represented by each proxy.
- 4. The instrument appointing a proxy or proxies must be deposited at the Company's registered office at 10 Arumugam Road #10-00 Lion Building A, Singapore 409957, not less than 48 hours before the time appointed for the Annual General Meeting.
- 5. The instrument appointing a proxy or proxies must be under the hand of the appointor or of his attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its seal or under the hand of an officer or attorney duly authorised.
- 6. A corporation which is a member may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the Annual General Meeting, in accordance with its Articles of Association and Section 179 of the Companies Act, Chapter 50 of Singapore.

### General:

The Company shall be entitled to reject the instrument appointing a proxy or proxies if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified in the instrument appointing a proxy or proxies. In addition, in the case of shares entered in the Depository Register, the Company may reject any instrument appointing a proxy or proxies lodged if the member, being the appointor is not shown to have shares entered against his name in the Depository Register as at 48 hours before the time appointed for holding the Annual General Meeting, as certified by The Central Depository (Pte) Limited to the Company.

AGM Proxy Form AFFIX POSTAGE STAMP

The Company Secretary LION TECK CHIANG LIMITED 10 Arumugam Road #10-00, Lion Building A, Singapore 409957

